Public Service Spend and Tendering Analysis Report 2018







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Foreword

Foreword by the Minister for Public Expenditure and Reform, Mr Michael McGrath T.D., and the Minister of State at the Department of Public Expenditure and Reform with special responsibility for Public Procurement, Mr Ossian Smyth T.D.

We are pleased to welcome the Public Service Spend and Tendering Analysis Report 2018 of the Office of Government Procurement (OGP). This is the sixth OGP report analysing procurement expenditure and tendering activity across the public service. Reports have now been done for each year from 2013 to 2018. The value of procurement addressable public service body (PSB) spend data analysed has increased from €3.910 billion in 2013 to €4.831 billion in 2018. This is the second largest amount of spend data analysed over the six reports and represents a €0.9 billion increase on the 2013 data. The 2013 report analysed tendering data of €4.361 billion; this report analyses €12.599 billion of public service tendering data.

Under the centralised procurement model established by Government an estimated €6 billion of procurement addressable spend falls within the remit of the OGP and the Central Purchasing Bodies (CPBs) for Health, Education, Local Government and Defence. This report analyses €4.831 billion, 81% of that estimated public service procurement addressable spend, with 92% of the analysed expenditure with firms within the State.

As in previous reports the majority of the expenditure analysed is with SMEs (Small and Medium Enterprises). 53% of analysed spend for 2018 was with SMEs. SMEs continue to have the greater share of spend in 11 of the 16 procurement spend categories with large companies being predominant in categories such as Medical, Surgical and Pharmaceutical Supplies, Utilities and Managed Services.

This report also analyses 2018 tendering activity in the public service as recorded on eTenders, the Government's national electronic tendering platform. 4,413 tender notices are analysed with an estimated contract value of €12.599 billion. 76% of tender notices are smaller value (below OJEU threshold) tenders. The median (typical) estimated contract values for tenders analysed in 2018 is €100,000 and is less than or equal to €100,000 in 14 of the 16 spend categories. This would indicate that Government contracts in Ireland are accessible to SMEs given the low median size of estimated contract values for published tenders.

Public procurement represents a major opportunity for SMEs. The OGP encourages SMEs to avail of that opportunity and works with Government agencies and industry representative bodies on policy initiatives and on promoting supplier education and awareness of those opportunities both in Ireland and across the EU market.

In line with the Programme for Government the SME Working Group works to promote the engagement of SMEs in public procurement. The group includes industry representatives, i.e. Irish Business and Employers Confederation (IBEC), Irish Small and Medium Enterprises (ISME), the Construction Industry Federation (CIF), the Small Firms Association (SFA) and Chambers Ireland and key public sector officials. The group is chaired by the Minister of State at the Department of Public Expenditure and Reform with special responsibility for Public Procurement.

The spend analysis in this report, along with the analysis of tender notices published on the eTenders public procurement platform in 2018, will assist businesses in understanding the opportunity afforded by public procurement in Ireland.

While the OGP has prepared the 2018 spend analysis in this report, it would not have been possible without the provision of expenditure data by public service bodies. We wish to acknowledge those organisations that furnish the OGP with spend data and contribute to increased openness and transparency on public expenditure. This data is key to the development of the procurement strategies that will deliver sustainable value for money for the State.



Mr. Michael McGrath, T.D.Minister for Public Expenditure and Reform



Mr. Ossian Smyth, T.D.Minister of State for Public Procurement and eGovernment

About the OGP

The Office of Government Procurement (OGP) is shaping the future of public procurement. We do this by:

- Putting in place procurement solutions that deliver value for money and meet the requirements of the public service,
- Providing policy advice, guidance, and training in public procurement including the procurement of capital works,
- Supporting the practice of public procurement in Ireland through the provision of systems including eTenders and the analysis of procurement data.

The OGP is headed by the Government's Chief Procurement Officer, and operates as an office of the Department of Public Expenditure and Reform.

The OGP is charged with leading procurement reform and building procurement capacity and capability alongside the Central Purchasing Bodies (CPBs) for Health, Education, Local Government and Defence in a centralised procurement model for goods, services and minor works.

The OGP, since its inception, has supported high level procurement and contracting strategies for projects across Government. In 2018, OGP sourcing teams completed a total of 1,151 competitions with an estimated contract value of €1,320m. It established a total of 29 additional frameworks, 33 discrete contracts and more than 1,000 mini competitions to assist public service bodies in securing goods and services. The OGP now has in excess of 100 active framework agreements.

The State's annual procurement expenditure with suppliers, excluding major capital projects, is of the order of €9 billion. The procurement addressable spend under the remit of the OGP and its sector partners is of the order of €6 billion. The expenditure addressable by procurement relates to goods and services sourced through State purchasing processes by public service bodies. It excludes the General Medical Services Scheme (GMS), grants to Community and Voluntary bodies, interagency payments and rent on property. Minor Building Works and Civils are covered while major capital projects are not. The OGP is, however, responsible for national procurement policy relating to public works. Commercial Semi-State bodies are also outside the remit of the centralised procurement model but are subject to national public procurement policies. (See Appendix 1 for a definition of the public service organisations in scope.)

Since 2013 the OGP has been gathering source data on procurement expenditure from PSBs and creating a central data repository to support its sourcing and policy activities. The OGP has, as part of its remit, published five Public Service Spend and Tendering Analysis Reports for 2013 - 2017. This sixth report, Public Service Spend and Tendering Analysis Report for 2018, analyses spend and tendering activity data for 2018 providing comparisons to 2016 and 2017.

Executive Summary

This *Public Service Spend and Tendering Analysis for 2018* is the Office of Government Procurement's sixth report analysing annual expenditure and tendering activity across public service bodies (PSBs) in Ireland. One of the OGP's strategic objectives is to improve the transparency of spend across public service bodies to support more effective sourcing strategies, procurement execution and value for money.

Spend analysis in this report is based on expenditure data that has been gathered from 69 PSBs. It excludes the General Medical Services Scheme (GMS), grants to Community and Voluntary bodies, interagency payments and rent on property. The procurement addressable spend, excluding major capital projects, under the remit of the OGP and its CPB counterparts in the Health, Education, Local Government and Defence sectors is estimated at €6 billion annually. 81% of this estimated procurement addressable spend amounting to €4.831 billion is analysed in this latest report.

The analysis of tendering activity is based on data from eTenders, the Government's national electronic tendering platform that is administered by OGP, excluding semi-state, grant funded (mainly voluntary and community groups) and non-sector (non-national contracting authorities and private companies who receive funding from State or EU) organisations as these bodies are not under the centralised procurement remit of the OGP.

There are two main areas of analysis covered in this report:

- 1. Section 2 covers the analysed 2018 spend data. Corresponding analysed spend data values for 2016 and 2017 are included in this section for reference.
- 2. Section 3 covers analysed 2018 tendering data. Corresponding analysed tendering data values for 2016 and 2017 are included in this section for reference.

2018 Spend Analysis

The key points to note in the 2018 analysis are:

- 1. SMEs continue to have the greater share of spend in 11 of the 16 procurement spend categories.
- 2. Overall, 53% of analysed spend for 2018 was with SMEs which is very similar to that analysed in 2016 and 2017.
- **3.** Total value of 2018 spend analysed is €4.831 billion¹, slightly lower than the 2017 analysed spend figure of €4.912 billion. The collection of data was impacted by resource constraints in some public service bodies due to the Covid crisis. Spend analysis in this report is based on expenditure data that has been gathered from 69 PSBs, down 2 from 2017
- **4.** 92% of the 2018 analysed spend is within the State, two percentage points lower than the 2017 report total. A contributing factor to this slight reduction is the larger spend in the Medical, Surgical and Pharmaceutical Supplies category where a greater number of suppliers are based outside the state and tend to be larger companies.
- **5.** Medical, Surgical and Pharmaceutical Supplies is the largest procurement category with 17% share of analysed spend.

2018 Tendering Analysis

The 2018 Tendering Analysis looks at tender and contract award notices published on eTenders by PSBs. It should be noted that, in contrast to the spend data, values in the tendering analysis are exclusive of VAT.

The key points to note in the 2018 tendering analysis are:

- **1.** At 4,413, the number of published tender notices analysed is marginally higher (0.6%) than the 4,388 analysed in 2017.
- 2. The estimated contract value of 2018 published tender notices is 105% higher at €12.599 billion (up from €6.157 billion in 2017). The increase is primarily attributable to the higher value of OJEU tender notices in four procurement categories (Utilities, Construction and Civils, Professional Services and Laboratory, Diagnostics and Equipment) where the total estimated contract value of the five largest individual notices published in 2018 exceeded €5.96 billion. This includes a notice

¹Due to rounding, numbers presented throughout this document may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

published by OGP for a Dynamic Purchasing System for the supply of electricity to public sector bodies with an expected value of €3 billion which will remain operational for 15 years ending in 2033.

- **3.** The average estimated value of 2018 published tender notices analysed is €2.85 million as against €1.4 million in 2017. The median (typical) estimated contract values for tenders analysed in 2018 is 11% higher than 2017 at €100,000.
- **4.** 76% (3,370) of tender notices analysed are below the Official Journal of the European Union (OJEU) tender thresholds, accounting for an estimated value of €897 million. This represents 7% of all 2018 published tender estimated values. (See Appendix 2 for details of OJEU thresholds).
- **5.** The Construction and Civils Works category accounts for the largest share (€5.335 billion) of the total estimated contract value of published tender notices with an average contract value of €4.12 million and a median (typical) value of €140,000.
- **6.** The average estimated contract value of 2018 tender notices analysed by procurement spend category ranges from €277.06 million (Utilities) to €140,000 (Veterinary & Farming) while the median values range from €1.59 million (Utilities) to €50,000 (Veterinary & Farming).
- 7. The median estimated contract value of 2018 tender notices is less than or equal to €100,000 in 14 of the 16 spend categories.
- **8.** The number 'in-year' award notices published (i.e. award notices published in 2018 for notices published in 2018) is 5% higher at 1,090, up from 1,032 'in-year' awards in 2017.
- **9.** Total in-year award notices as a percentage of tender notices published is one percentage point higher in 2018 at 25%

This 2018 report contains a 'total' 2017 awards figure as it includes award notices published since the end of 2017 in respect of tender notices published in 2017. The total number of 2017 contract award notices (1,887) is almost double the in-year total of 1,032. The corresponding estimated contract award values have more than trebled from €1.5 billion to €5.5 billion.

Conclusion

This is the sixth OGP report analysing procurement expenditure and tendering activity across the public service. The value of addressable PSB spend data collected and analysed has increased from €3.910 billion in 2013 to €4.831 billion in 2018. The 2013 report analysed tendering data of €4.361 billion; this report analyses €12.599 billion of public service tendering data.

81% of the estimated annual procurement addressable spend of €6 billion within the remit of the OGP and the Central Purchasing Bodies (CPBs) for Health, Education, Local Government and Defence is analysed in this report.

The majority of 2018 spend analysed (53%) was with SMEs and 92% of the spend is with businesses in the state. The 2018 profile for 11 of the 16 procurement spend categories is predominantly SME (i.e. greater than or equal to the overall 53% SME share of analysed spend).

The analysis of 2018 public service tendering activity on the national tendering platform eTenders looks at 4,413 tender notices with an estimated contract value of €12.559 billion. The volume and estimated value of these tender and contract award notices are profiled by procurement category. In-year award notices account for 25% of the tender notices published for 2018.

This report contains a 'total' 2017 tender contract awards figure as it includes award notices published since the end of 2017 in respect of tender notices published in 2017. It is normal to have a time delay between the publication of a tender notice and a contract award notice including spanning calendar years due to the timeframe required to complete a procurement process. The volume of total contract award notices (1,887) is almost double the 'in-year' awards of 1,032 award notices. The 2017 total estimated award value of €5.5 billion is over three times the 2017 in-year total estimated award value of €1.5 billion.

Introduction



1.1 About the Report Data

The *Public Service Spend and Tendering Analysis Report for 2018* contains two types of analysis. The first is focused on addressable public service procurement spend and the second on tendering activity in the public service.

The 2018 spend analysis is based on expenditure data gathered by the OGP from 69 PSBs. These bodies are from across the five public sectors of Central Government, Education, Health, Justice and Local Government. For a full list of these bodies please see Appendix 3.

Spend data from the Department of Justice and Equality for the department and bodies under its aegis is analysed as the Justice sector. The Education sector data is from third-level institutions and does not include spend data from primary and secondary level schools. Collecting spend data from across c. 4,000 primary and secondary schools would be a complex and labour-intensive exercise as it would be to gather data from over 2,750 voluntary agencies in the Health sector. The 2018 report includes spend data from 30 local authorities.

The spend analysis in this report is based on financial transaction data received from PSBs. No adjustments or extrapolations have been made for possible over or underrepresentation of sectors based on the number of organisations that provided data.

The analysis of public service tendering activity is based on 2018 notice data from eTenders, the Government's national electronic tendering platform. The analysis is dependent on contracting authorities conducting procurement competitions on eTenders. The 2018 tender and award notice data has been input on eTenders by various public service contracting authorities, therefore accuracy is dependent on that entered by those public service buyers.

Sections 1.2 and 1.3 below contain more information on spend and tendering data and provide a useful reference point for the analysis contained in sections 2 and 3 of the report.

1.2 Spend Data

The spend data analysed is based on payments transaction data provided by PSBs from a range of financial systems. It is important to note that all spend data values are inclusive of VAT.

As the OGP's requirement is to analyse spend that is procurement addressable the following data is excluded from the expenditure transactions gathered from the PSBs to arrive at the dataset for analysis:

- 1) Un-addressable Spend that cannot be directly addressed by procurement is removed from the scope of analysis. This is spend such as grants or expenses that does not arise from state purchasing processes.
- 2) Interagency Payments by one public service body to another is not addressable and is removed from the spend data for analysis.
- **3) Unclassified Suppliers** Spend transactions not yet associated with a classified supplier (i.e. supplier with known address and size classification) are also excluded.

Table 1.1 below shows the 2018 spend data gathered and the net spend data set for analysis. Following the exclusion of un-addressable, interagency and unclassified spend data the 2018 spend data set analysed in this report has a total value of €4.831 billion (including VAT). This represents 81% of the estimated €6 billion procurement addressable spend.

2018 Spend Data	2016	2017	2018
2010 Spella Data	(€m)	(€m)	(€m)
Total spend data collected	20,477	7,329	7,256
Exclusions:			
Un-addressable spend	14,549	914	1,169
Interagency spend	846	701	608
Spend with unclassified suppliers	541	802	649
Net Spend Data for Analysis	4,541	4,912	4,831

Table 1.1: Spend Data Collected and Exclusions Applied 2016 - 2018

In line with other leading procurement functions, the OGP follows a 'Category Management' approach to procurement, using an agreed standard taxonomy for categorisation of goods and services across all public bodies. There are 16 main categories, grouping procurement activities with comparable characteristics such as similarities in supply market profile, product type and end use. The expenditure categories have not changed since the publication of the first report for 2013 (category details are at Appendix 4).

In addition to the 16 spend categories two additional categorisations are included in the analysis -'Capital' and 'Uncategorised'. Capital refers to expenditure on major works and is currently out of scope for the centralised procurement model. While this data was not requested from public service bodies, where provided, it has been included for completeness. Spend data under the heading 'Uncategorised' relates to expenditure that could not be allocated to one of the 16 categories. Uncategorised spend is 1% of total analysed spend. As 99% of analysed spend traceable is to a category this indicates that the categorisation taxonomy is logical. The spend data analysed for this report has been mapped to a category but cannot at this time be codified at a product level as public finance systems typically capture payments to suppliers but not the quantities or prices of the goods or services involved.

The analysed spend dataset includes profiles by supplier location (Ireland or International) and supplier size - SME (Small and Medium sized Enterprises) or large. Supplier location is based on the methodology outlined in Appendix 5. The identification of spend with SMEs is of particular interest. The SME definition used to classify suppliers is European Union recommendation 2003/361 i.e. enterprises where the number of employees is less than 250 and, where data is available, they have either turnover of less than or equal to €50 million or a balance sheet with net assets of less than or equal to €43 million. While some data from eTenders is used for supplier classification the OGP is dependent on external data sources to classify suppliers. (See Appendix 5.)

An overview of the spend data analysis methodology is at Appendix 6.

1.3 **Tendering Data**

eTenders (www.etenders.gov.ie) is the Irish Government's electronic tendering platform administered by the OGP. The platform is a central facility for all public sector (i.e. public service bodies and commercial semi-state bodies - see Appendix 1) contracting authorities to advertise procurement opportunities and award notices. All tender and contract award notices are classified as either OJEU (above the thresholds that require publication in the Official Journal of the European Union) or as Non-OJEU (below those thresholds and subject to national procurement rules).

eTenders displays, on a daily basis, all Irish public sector procurement opportunities currently advertised in the OJEU as well as below OJEU threshold tenders. Details of OJEU and national thresholds are at Appendix 2.

The EU Common Procurement Vocabulary (CPV) code associated with each tender notice is used to map tenders and award notices to the 16 procurement categories. Where multiple CPV codes are entered for a tender notice the most prevalent CPV category indicator is used.

It should be noted that the values in the tendering analysis include published values and the estimated values entered by the contracting authority when creating the tender. All monetary values in the tendering analysis are exclusive of VAT. It should also be noted that as the 2018 tender and award notice data is entered on eTenders by various public service contracting authorities, data quality and accuracy is dependent upon that entered by those organisations.

An overview of the tendering data analysis methodology is at Appendix 6.

1.3.1 Tender Notices Analysed

The eTenders data analysed in this report excludes activities by Non-Public Service Bodies such as Commercial Semi-State bodies, grant funded (mainly voluntary and community groups) and non-sector (non-national contracting authorities and private companies who receive funding from State or EU) organisations as these bodies are not under the centralised procurement remit of the OGP or the sector CPBs.

As Table 1.2 shows, a total of 5,945 tender notices were published in 2018 by all public sector contracting authorities. As this report considers only the tendering activities of public service bodies, 1,532 tenders published by Non-Public Sector Bodies have been excluded. PSB tender notices that have no CPV (EU Common Procurement Vocabulary) codes are also excluded as it is not possible to analyse those tender notices by procurement spend category. There were 67 of these tenders for 2017 and none for 2018. The volume of tender notices analysed for 2018 is 4,413, 0.6% higher than the 2017 figure. The estimated contract value of tender notices analysed in 2018 is 105% higher than 2017 at €12.599 billion. Section 3 of the report analyses these tender notices as Non-OJEU, OJEU and by procurement spend category.

Tandan Nations	20	16	20	17	2018		
Tender Notices	Volume	Value (€m)	Volume	Value (€m)	Volume	Value (€m)	
Number of Tender Notices Published	5,073	9,631	5,816	11,439	5,945	33,796	
Non-Public Service Body Tenders Notices (excluded)	1,139	2,812	1,361	5,277	1,532	21,197	
PSB Tender Notices with no stated CPV Code (excluded)	0	0.0	67	4	0	0	
Total Analysed	3,934	6,818	4,388	6,157	4,413	12,599	

Table 1.2: Tender Notices Analysed 2016 - 2018

1.4 Report Overview

This report covers two main areas of analysis:

Section 2 covers the analysed spend data for 2018. Corresponding analysed spend data values for 2016 and 2017 are included in this section for reference.

Section 3 covers analysed 2018 tendering data. Corresponding analysed tendering data values for 2016 and 2017 are included in this section for reference.

Public Service Spend Analysis for 2018



2.1 Spend Data Analysed

The Public Service Spend and Tendering Analysis for 2018 report analyses spend data to the value of €4.831 billion² collected from 69 public service bodies (a list of these PSBs is at Appendix 3). The 2018 total spend analysed is slightly down by €81m (1.6%) on the 2017 analysed spend figure of €4.912 billion. The collection of data was impacted by resource constraints in some public service bodies due to the Covid crisis.

Table 2.1 and Figure 2.1 give a breakdown of the 2018 €4.831 billion spend analysed across the five sectors; Central Government, Education, Health, Justice and Local Government and compares it to that of 2016 and 2017.

	20	016	20	017	20	018
Sector	Spend (€m)	% of Total	Spend (€m)	% of Total	Spend (€m)	% of Total
Health	2,308	51%	2,601	53%	2,397	50%
Local Government	1,151	25%	1,231	25%	1,213	25%
Central Government	421	9%	461	9%	463	10%
Education	322	7%	313	6%	416	9%
Justice	340	7%	306	6%	342	7%
Total Analysed Spend	4,541	100%	4,912	100%	4,831	100%

Table 2.1: Total Analysed Spend by Sector 2016 - 2018

€2.397 billion of analysed spend relates to the Health sector. At 50% this is the largest share of the analysed spend and is 8% lower than the corresponding 2017 figure.

Local Government sector analysed spend is €1.213 billion, similar to the 2017 figure and 25% of the analysed total.

€463 million of analysed spend relates to Central Government. This is 10% of the analysed total and 0.5% higher than the 2017 Sector total.

The Education and Justice sectors account for 9% and 7% of the total analysed spend with values of €416 million and €342 million respectively. Compared to their 2017 Sector totals, Education was 33% higher mainly because of increased spending in Minor Building Works and Civils by 3 third level institutions. The Justice sector was 12% higher.

² Due to rounding, numbers presented throughout this document may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

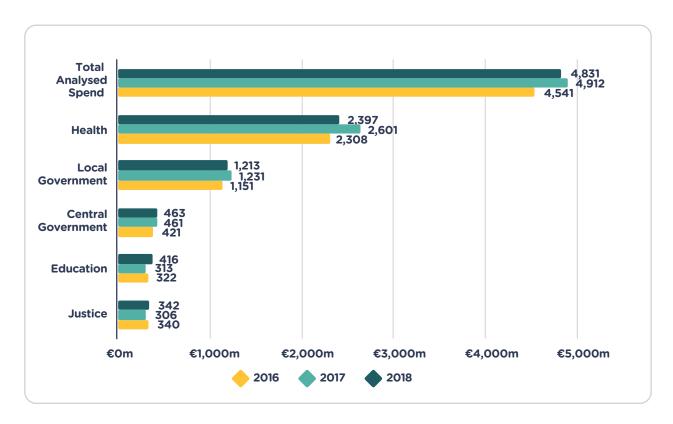


Figure 2.1: Total Analysed Spend by Sector 2016 - 2018

2.2 Spend Analysis by Category

As stated in Section 1.2, the OGP follows a 'Category Management' approach to procurement, using an agreed standard taxonomy for categorisation of goods and services across all public bodies. These categories are listed in the expenditure tables below with category details included at Appendix 4.

Table 2.2 and Figure 2.2 show expenditure by category for 2016 – 2018. Both the table and the graph are sorted in descending order based on 2018 analysed spend per category.

- Medical, Surgical and Pharmaceutical Supplies is the largest category in the 2018 analysed spend at €827m. This is 17% of analysed spend and 14% higher than the 2017 value.
- Facilities Management, Maintenance is the second largest category at €714m analysed spend. This is 15% of analysed spend and 2% lower than in 2017.
- The third largest category is Professional Services at €655m, representing 14% of the analysed spend while 1% higher than the 2017 value.

These three categories continue to be the top three categories for each year's analysed spend dataset since 2013, with an aggregated share of the total analysed spend for each year of between 41% and 46%.

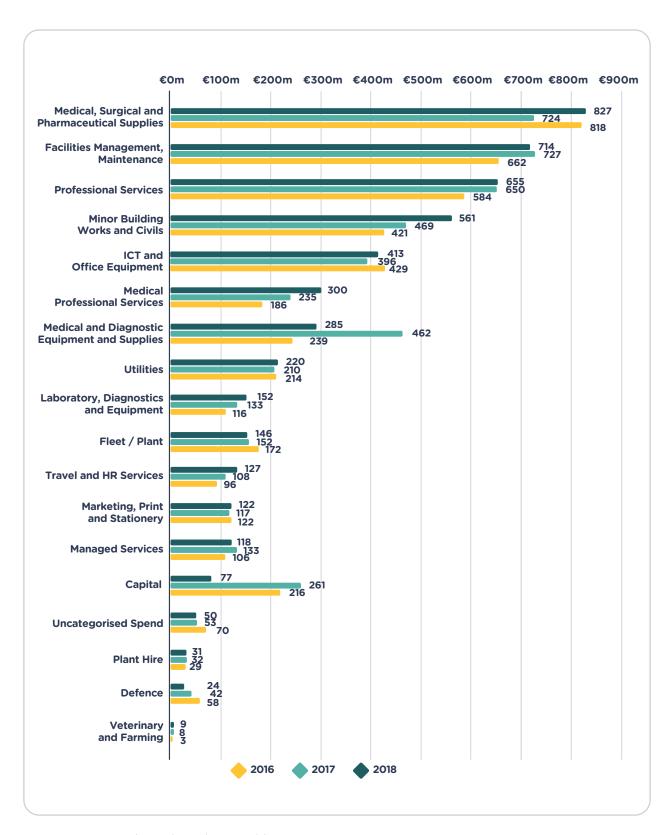


Figure 2.2: Total Analysed Spend by Category 2016 - 2018

	20	16	20	17	2018	
Spend Category	Spend (€m)	% of Total	Spend (€m)	% of Total	Spend (€m)	% of Total
Medical, Surgical and Pharmaceutical Supplies	818	18%	724	14.7%	827	17%
Facilities Management, Maintenance	662	15%	727	15%	714	15%
Professional Services	584	13%	650	13%	655	14%
Minor Building Works and Civils	429	9%	469	10%	561	12%
ICT and Office Equipment	421	9%	396	8%	413	9%
Medical Professional Services	239	5%	235	5%	300	6%
Medical and Diagnostic Equipment and Supplies	216	5%	462	9%	285	6%
Utilities	214	5%	210	4%	220	5%
Laboratory, Diagnostics and Equipment	186	4%	133	3%	152	3%
Fleet / Plant	172	4%	152	3%	146	3%
Travel and HR Services	122	3%	108	2.2%	127	3%
Marketing, Print and Stationery	116	3%	117	2%	122	2.5%
Managed Services	106	2%	133	3%	118	2%
Capital	96	2%	261	5%	77	2%
Uncategorised Spend	70	2%	53	1%	50	1%
Plant Hire	58	1%	32	1%	31	1%
Defence	29	1%	42	1%	24	0%
Veterinary and Farming	3	0.1%	8	0.2%	9	0.2%
Total Analysed Spend	4,541	100%	4,912	100%	4,831	100%

Table 2.2: Total Analysed Spend by Category 2016 - 2018

2.3 2018 Spend Analysis by Supplier Location

The profile of analysed spend between Irish and international suppliers has changed slightly from 2017 with the share of 2018 analysed spend with Irish organisations now at 92%. The value of analysed spend with suppliers within Ireland was €4.43 billion in 2018, €191 million lower than the 2017 analysed figure. A contributing factor to this slight reduction is the larger spend in the Medical, Surgical and Pharmaceutical Supplies category where a greater number of suppliers are based outside the state and tend to be larger companies. Supplier location is based on the methodology outlined in Appendix 5.

	20	16	20	17	2018		
Location	Spend (€m)	% of Total	Spend (€m)	% of Total	Spend (€m)	% of Total	
Ireland	4,266	94%	4,616	94%	4,425	92%	
International	275	6%	296	6%	405	8%	
Total Analysed Spend	4,541	100%	4,912	100%	4,831	100%	

Table 2.3: Total Analysed Spend by Location 2016 - 2018

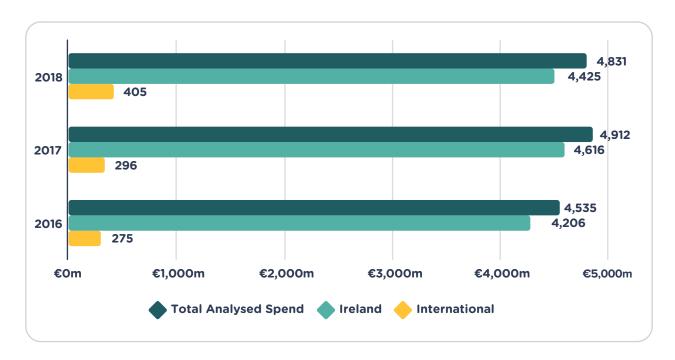


Figure 2.3: Total Analysed Spend by Location 2016 - 2018

2.4 Analysed Spend by Supplier Type

A key point of interest is how much of the state's procurement expenditure is with SMEs. As in 2016 and 2017, the majority of 2018 spend analysed (53%) is with SMEs, down one percentage point from 2017. A contributing factor to this slight reduction is the larger spend in the Medical, Surgical and Pharmaceutical Supplies category where a greater number of suppliers tend to be larger companies and are based outside the state. The 2018 analysed spend with SMEs was €2.577 billion, €70m lower than 2017. The supplier profile of the analysed spend from 2016 – 2018 is shown in Table 2.4 and Figure 2.4 below.

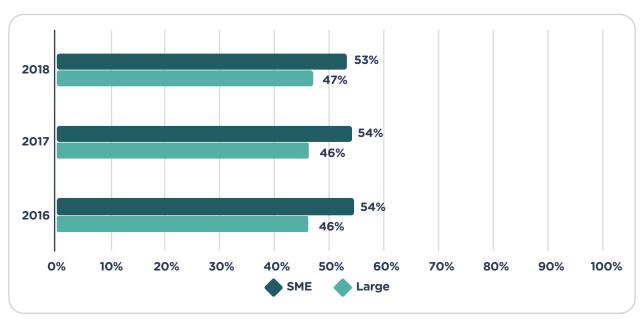


Figure 2.4: Supplier Profile of Total Analysed Spend 2016 - 2018

	2016	2017	2018
Supplier Profile	Spend (€m)	Spend (€m)	Spend (€m)
SME	2,472	2,647	2,577
Large	2,069	2,265	2,254

Table 2.4: Supplier Profile of Total Analysed Spend 2016 - 2018

2.5 2018 Supplier Type by Category

Table 2.5 and Figure 2.5 show the Analysed Spend per Category by Supplier Type for 2016 - 2018. Both the table and the graph are arranged in descending order of the 2018 SME share of spend per category.

- 11 of the 16 procurement spend categories remain predominantly SME (i.e. greater than or equal to the overall 53% SME share of spend), up one on 2017 and ranging from 93% in Plant Hire to 54% in Professional Services.
- The SME share in Fleet and Plant is 82%, while Minor Building Works and Civils and Marketing, Print and Stationery are 75% and 74% respectively.
- Five categories have a large supplier profile i.e. more than 47% of the analysed spend for the category is with large companies Utilities (88%), Medical, Surgical and Pharmaceutical Supplies (70%), Managed Services (70%), Defence (68%) and ICT and Office Equipment (54%).

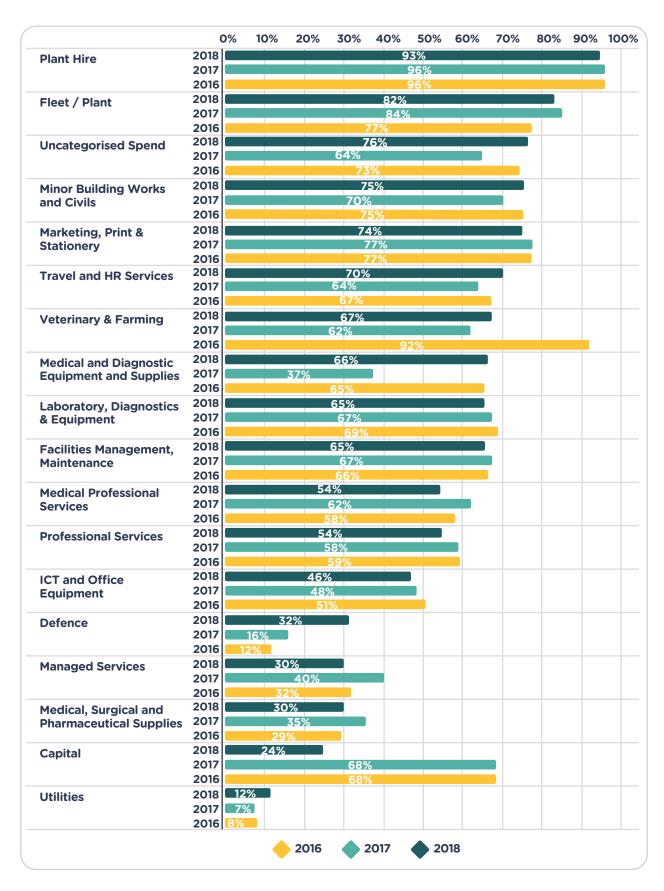


Figure 2.5: SME Share of Category Spend 2016 - 2018

	2016				2017		2018			
Spend Category	Total Category Spend	egory Spend by		Total Category Spend	Sper	egory nd by er Type	Total Category Spend	Category Spend		
	(€m)	SME	Large	(€m)	SME	Large	(€m)	SME	Large	
Plant Hire	29	96%	4%	32	96%	4%	31	93%	7%	
Fleet / Plant	172	77%	23%	152	84%	16%	146	82%	18%	
Uncategorised Spend	70	73%	27%	53	64%	36%	50	76%	24%	
Minor Building Works and Civils	421	75%	25%	469	70%	30%	561	75%	25%	
Marketing, Print and Stationery	122	77%	23%	117	77%	23%	122	74%	26%	
Travel and HR Services	96	67%	33%	108	64%	36%	127	70%	30%	
Veterinary and Farming	3	92%	8%	8	62%	38%	9	67%	33%	
Medical and Diagnostic Equipment and Supplies	239	65%	35%	462	37%	63%	285	66%	34%	
Laboratory, Diagnostics and Equipment	116	69%	31%	133	67%	33%	152	65%	35%	
Facilities Management, Maintenance	662	66%	34%	727	67%	33%	714	65%	35%	
Medical Professional Services	186	58%	42%	235	62%	38%	300	54%	46%	
Professional Services	584	59%	41%	650	58%	42%	655	54%	46%	
ICT and Office Equipment	429	51%	49%	396	48%	52%	413	46%	54%	
Defence	58	12%	88%	42	16%	84%	24	32%	68%	
Managed Services	106	32%	68%	133	40%	60%	118	30%	70%	
Medical, Surgical and Pharmaceutical Supplies	818	29%	71%	724	35%	65%	827	30%	70%	
Capital	216	68%	32%	261	68%	32%	77	24%	76%	
Utilities	214	8%	92%	210	7%	93%	220	12%	88%	
Total Analysed Spend	4,541	54%	46%	4,912	54%	46%	4,831	53%	47%	

Table 2.5: SME Share of Category Spend 2016 - 2018

2.6 Summary of 2018 Spend Analysis

The following are the key points in the 2018 spend analysis.

- Total value of 2018 spend analysed is €4.831 billion, slightly lower than the 2017 analysed spend figure of €4.912 billion. The collection of data was impacted by resource constraints in some public service bodies due to the Covid crisis. Spend data from 69 PSBs was analysed as against 71 in 2017.
- SMEs continue to have the greater share of spend in 11 of the 16 procurement spend categories.
- Overall, 53% of analysed spend for 2018 was with SMEs which is in line with that analysed in 2016 and 2017.
- 92% of the 2018 analysed spend is within the State, 2% lower than the 2017 report total. A contributing factor for this small drop is the larger spend in the Medical, Surgical and Pharmaceutical Supplies category where a greater portion of suppliers are based outside the state and tend to be larger companies.
- Medical, Surgical and Pharmaceutical Supplies is the largest procurement category with 17% share of analysed spend.

3

Tendering Analysis



3.1 Tendering Analysis

The data used for Section 3 of the report comes solely from the eTenders platform. The accuracy of the analysed data from the eTenders platform is dependent on the public service contracting authorities who provide it through their creation of tender and award notices. The management of the electronic tendering process for a public contract and the administration of the contract once awarded is a matter for each contracting authority. While the tendering process is facilitated through the electronic tendering platform, eTenders, the complete data on public contracts is held by the contracting authority concerned.

Section 3 of the report analyses the 2018 tendering activity data with comparisons to 2016 and 2017 and includes an update on the 2017 contract award analysis contained in the 2017 published report. It should be noted that all monetary values contained in the tendering analysis are exclusive of VAT. Some more background information on tendering data is available at Section 1.3 in the Introduction chapter.

Caution should be applied when considering the total estimated contract value of the analysed tender notices. This figure relates to the estimated value over the entire contract term that typically ranges from one to four years and up to 15 years for dynamic purchasing systems. These estimated values are included in the individual tender notices before going to market and the actual value of the awarded contracts may differ. It is important to note that the values used in the tendering award analysis are the estimated contract values contained in the associated published tender notices.

The total number of tender notices analysed may include tenders that have been withdrawn or not actually awarded. Tenders cancelled after they are published may not always be recorded via eTenders and this should also be borne in mind in reviewing the analysis.

3.2 Non-OJEU and OJEU Tender Notices 2018

All tender and contract award notices are classified as either OJEU (above the thresholds that require publication in the Official Journal of the European Union) or as Non-OJEU (below those thresholds and subject to national procurement rules). (Please refer to Appendix 2 for threshold details.)

Table 3.1 shows that 76% of the 4,413 published tender notices analysed are for Non-OJEU tenders and account for 7% of the total estimated tender value. OJEU tenders account for 24% of tender notice volume and 93% of the estimated tender notice value.

Analysed Tender Notices	Total Volume	% Tender Notice Volume	Total Estimated Value (€m)	% Total Estimated Value	Average Estimated Value (€m)	Median Estimated Value (€m)
Non-OJEU	3,370	76%	897	7%	0.27	0.06
OJEU	1,043	24%	11,702	93%	11.22	0.6
Total	4,413		12,599		2.85	0.1

Table 3.1: 2018 Tender Notices Non-OJEU and OJEU

Figure 3.1 shows that, as expected, OJEU notices have higher published estimated values than Non-OJEU notices. The median (middle value) is a better measure of the typical estimated tender notice value than the average as a low number of high value contracts would skew the average value.

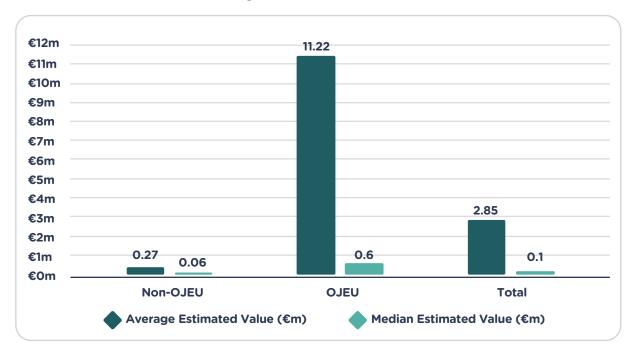


Figure 3.1: 2018 Tender Notices - Average, Median Values for Non-OJEU, OJEU and Total Notices

3.3 Non-OJEU and OJEU Tender Notices 2016 - 2018

Table 3.2 shows the split of 2018 tender notices analysed between Non-OJEU and OJEU compared to that for 2016 and 2017.

At 3,370, the number of Non-OJEU tenders analysed is 2% higher than in 2017 with a total estimated contract value of €897m, a 59% increase on 2017. This large increase was primarily due to higher contract values in minor building works. The number of OJEU tenders analysed was 1,043, 4% lower than 2017. The total estimated contract value for OJEU tenders is €11.702 billion, 109% increase on the 2017 figure. The increase is primarily attributable to the higher value of OJEU tender notices in four procurement categories (Utilities, Construction and Civils, Professional Services and Laboratory, Diagnostics and Equipment) where the total estimated contract value of the five largest individual notices published in 2018 exceeded €5.96 billion. This includes a notice published by OGP for a Dynamic Purchasing System for the supply of electricity to public sector bodies with an expected value of €3 billion which will remain operational for 15 years ending in 2033.

Figure 3.2 shows Non-OJEU and OJEU tender volumes from 2016 to 2018 while Figure 3.3 shows tender values for the same period.

Analysed	2016		20	17	2018		
Tender Notices	Volume	Value (€m)	Volume	Value (€m)	Volume	Value (€m)	
Non-OJEU	3,007	622	3,302	564	3,370	897	
OJEU	927	6,137	1,086	5,593	1,043	11,702	
Total	3,934	6,818	4,388	6,157	4,413	12,599	

Table 3.2: Non-OJEU and OJEU Tender Notices 2016 - 2018

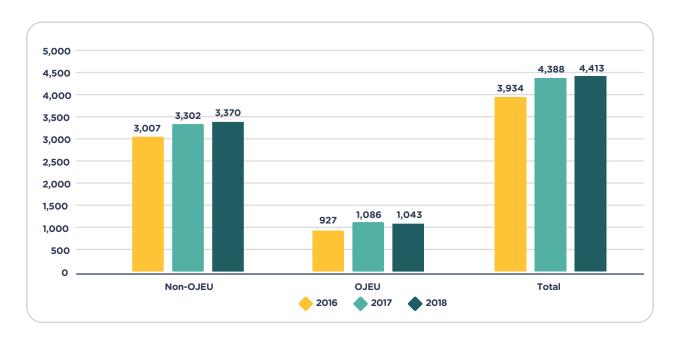


Figure 3.2: Non-OJEU and OJEU Tender Notice Volumes 2016 - 2018

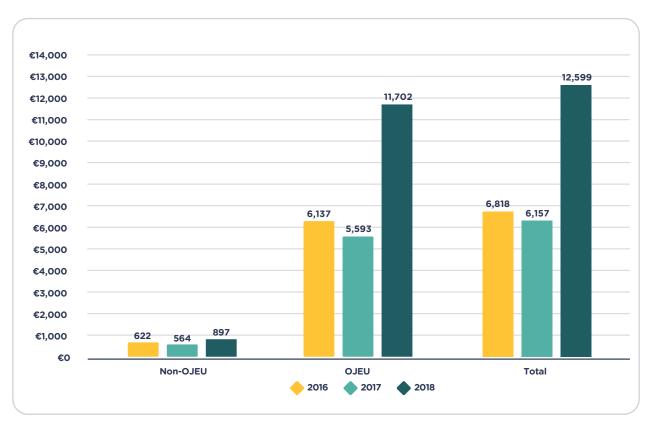


Figure 3.3: Non-OJEU and OJEU Analysed Tender Notice Estimated Values 2016 - 2018

3.4 Tender Notices by Category 2016 - 2018

As stated earlier in the report, the OGP follows a 'Category Management' approach to procurement, using an agreed standard taxonomy for categorisation of goods and services across all public bodies. Details of what each category includes is set out in Appendix 4.

Table 3.3 analyses the volume and value of tender notices published by spend category for 2016, 2017 and 2018. The categories are arranged based on the 2018 data in descending order of total value. It should be noted that Construction and Civils Works category includes both major and minor building works and civils. This category would be equivalent to combining the Minor Building Works and Civils category with the Capital category in the spend analysis in Section 2. The Common Procurement Vocabulary (CPV) codes associated with a small number of tender notices could not be mapped to a spend category and these notices are described as 'Uncategorised'.

The volume and value of tender notices vary considerably from one category to another as can be seen in Table 3.3. The following points should be borne in mind when reviewing this table: The median is a better measure of the typical estimated contract value than the average in situations where the distribution is skewed i.e. the population data includes a small number of very large value tenders and a much larger number of smaller value tenders. The capacity of many SMEs would be better matched to smaller value tenders and this analysis indicates that there are tender opportunities accessible to this business sector.

The average estimated value of tender notices analysed for 2018 is €2.85 million as against €1.38 million in 2017. The median (typical) estimated contract values for tenders analysed in 2018 is up 11% from 2017 at €100,000.

Construction and Civils Works is the highest value tender notice category ahead of Utilities. At €5.335 billion the total estimated contract value for Construction and Civils Works tender notices for 2018 is €2.742 billion higher than 2018. The mean (average) tender notice value for this category in 2018 is €4.12 million, the median (typical) tender notice value is €140,000.

	2016								
Spend Category		me of Ten	Valu	Estimated Value of Tender Notices					
	Volume	% Tender Volume	Total Value (€M)	% Total Value	Average Value (€M)	Median Value (€M)			
Construction and Civils Works	1,083	28%	1,786	26%	1.7	0.13			
Utilities	7	0%	1	0%	0.1	0.12			
Professional Services	467	12%	232	3%	0.5	0.06			
Laboratory, Diagnostics and Equipment	108	3%	45	1%	0.4	0.07			
Managed Services	377	10%	1,329	19%	3.5	0.05			
Information and Communication Technology, and Office Equipment	534	14%	695	10%	1.3	0.07			
Uncategorised Spend	71	2%	208	3%	2.9	0.04			
Facilities Management, Maintenance	428	11%	749	11%	1.8	0.06			
Fleet / Plant	277	7%	151	2%	0.5	0.10			
Travel and HR Services	206	5%	184	3%	0.9	0.06			
Medical and Diagnostic Equipment and Supplies	106	3%	902	13%	8.5	0.14			
Medical Professional Services	63	2%	235	3%	3.7	0.12			
Medical, Surgical and Pharmaceutical Supplies	13	0%	14	0%	1.1	0.06			
Marketing, Print and Stationery	50	1%	33	1%	0.7	0.03			
Defence	50	1%	18	0%	0.4	0.04			
Veterinary & Farming	93	2%	16	0%	0.2	0.05			
Plant Hire	1	0%	220	3%	220.0	220.00			
Grand Total	3,934	100%	6,818	100%	1.7	0.08			

Table 3.3: Tender Notice by Category 2016 - 2018

Note: Landscape Version of Table 3.3 available on page 60

	2017							20	18		
Volu	me of Ten	der Not	ices	Valu	nated ue of Notices	Volu	me of Ter	nder Not	ices	Valu	nated ie of Notices
Volume	% Tender Volume	Total Value (€M)	% Total Value	Average Value (€M)	Median Value (€M)	Volume	% Tender Volume	Total Value (€M)	% Total Value	Average Value (€M)	Median Value (€M)
1,240	28%	2,593	42%	2.09	0.10	1,295	29.35%	5,335.42	42.35%	4.12	0.14
12	0.3%	201	3.3%	16.72	0.05	12	0.27%	3,324.68	26.39%	277.06	1.59
617	14%	566	9%	0.92	0.07	641	14.53%	1,290.89	10.25%	2.01	0.08
164	4%	104	1.7%	0.64	0.09	143	3.24%	662.33	5.26%	4.63	0.05
432	10%	347	6%	0.80	0.08	395	8.95%	443.32	3.52%	1.12	0.10
570	13%	650	11%	1.14	0.09	528	11.96%	436.42	3.46%	1.12	0.10
20	0%	89	1%	4.47	0.12	63	1.43%	332.15	2.64%	5.27	0.07
444	10%	230	4%	0.52	0.07	394	8.93%	202.86	1.61%	0.51	0.07
329	8%	188	3%	0.57	0.10	381	8.63%	180.44	1.43%	0.47	0.08
202	5%	797	13%	3.94	0.08	231	5.23%	132.69	1.05%	0.57	0.08
110	3%	159	3%	1.45	0.06	79	1.79%	94.42	0.75%	1.20	0.06
70	2%	104	2%	1.49	0.08	63	1.43%	72.21	0.57%	1.15	0.10
23	0.5%	44	0.7%	1.92	0.23	17	0.39%	52.99	0.42%	3.12	0.09
36	1%	22	0.4%	0.61	0.08	44	1.00%	17.21	0.14%	0.39	0.09
30	1%	37	0.6%	1.24	0.06	57	1.29%	10.33	0.08%	0.18	0.06
88	2%	25	0.4%	0.29	0.08	68	1.54%	9.70	0.08%	0.14	0.05
1	0.0%	0	0%	0.40	0.40	2	0.05%	0.40	0.00%	0.20	0.20
4,388	100%	6,157	100%	1.38	0.08	4,413	100%	12,598.46	100%	2.85	0.10

3.5 2018 In-Year Contract Award Notices

Section 3.5 analyses 2018 'in-year' awards - award notices published in 2018 for tender notices published in 2018. It is important to note that the values used in the tendering award analysis are the estimated contract values contained in the associated published tender notices.

Table 3.4 sets out the volume of the in-year contract award notices (1,090) published in 2018 and the associated total, average and median values for awards and split by OJEU and Non-OJEU. OJEU award notices are 28% (308) of the total in-year award notices while Non-OJEU are 72% (782). The OJEU award notices account for 83% (€820 million) of the total value while the 17% balance (€170 million) is Non-OJEU. The average estimated value for total 2018 in-year contract award value is €910,000 while the median estimated award value is €100,000.

Contract Award Notices	Number of Tender Notices Analysed	Number of Award Notices	Total Estimated Value (€m)
Number of Tender Notices Analysed	4,413	1,043	3,370
Number of Award Notices	1,090	308	782
Total Estimated Award Value (€m)	990.77	820.32	170.45
Average Estimated Award Value (€m)	0.91	2.66	0.22
Median Estimated Award Value (€m)	0.10	0.46	0.06

Table 3.4: 2018 In-Year Contract Award Notices

3.6 In-Year Contract Award Notices 2016 - 2018

Table 3.5 sets out 2018 in-year contract award notices along with those for 2016 and 2017. The number of 'in-year' award notices published (i.e. award notices published in 2018 for notices published in 2018) is 6% higher at 1,090, up from 1,032 'in-year' awards in 2017. Non-OJEU award notices are 6.9% higher at 782 for 2018 while OJEU award notices are 12% lower at 308.

The percentage of total 2018 in-year contract award notices relative to tender notices published was 25%, one percentage point higher than 2017. Non-OJEU ratios increased by two percentage points while OJEU ratios decreased by 2%.

The total estimated award value for 2018 is €991 million, €501 million lower than 2017. The average estimated value of 2018 award notices is €0.91 million, €0.54 million lower than 2017. The 2017 median value of €100,000 is the same as the median for 2016 and 2017. As the average estimated contract award value may be skewed by a small volume of high or low contract award values, the median is a better indicator of the most prevalent value and is a better method for indicating what a 'typical' contract award value may be.

Contract	2016			2017			2018		
Award Notices	Total	OJEU	Non- OJEU	Total	OJEU	Non- OJEU	Total	OJEU	Non- OJEU
Number of Tender Notices Analysed	3,934	927	3,007	4,388	1,086	3,302	4,413	1,043	3,370
Number of Award Notices	879	267	612	1,032	351	681	1,090	308	782
Award as a % of Tenders	22%	29%	20%	24%	32%	21%	25%	30%	23%
Total Estimated Value (€m)	953	867	86	1,492	1,409	83	991	820	170
Average Estimated Value (€m)	1.08	3.25	0.14	1.45	4.02	0.12	0.91	2.66	0.22
Median Estimated Award Value (€m)	0.10	0.36	0.06	0.10	0.37	0.05	0.10	0.46	0.06

Table 3.5: In-Year Contract Award Notices 2014 - 2016

3.7 In-Year Contract Award Notices by Category 2016 - 2018

Table 3.6 contains a breakdown of the volume and estimated value of contract award notices by procurement spend category for 2016 – 2018. As pointed out earlier the Construction and Civils Works category includes both major and minor building works and civils. This category would be equivalent to combining the Minor Building Works and Civils category with the Capital category in the spend analysis in Section 2.

	2016				
Spend Category		of Tender cices	Estimated Value of Tender Notices		
	Volume	Total Value (€m)	Average Value (€m)	Median Value (€m)	
Construction and Civils Works	140	99.55	0.71	0.20	
Managed Services	118	275.16	2.33	0.05	
Uncategorised Spend	10	141.96	14.20	0.06	
Professional Services	92	49.68	0.54	0.10	
Information and Communication Technology, and Office Equipment	155	59.64	0.38	0.09	
Facilities Management, Maintenance	99	233.45	2.36	0.10	
Fleet / Plant	79	19.09	0.24	0.13	
Medical and Diagnostic Equipment and Supplies	19	29.46	1.55	0.12	
Travel and HR Services	48	19.25	0.40	0.13	
Laboratory, Diagnostics and Equipment	46	6.83	0.15	0.05	
Marketing, Print and Stationery	7	1.21	0.17	0.06	
Defence	17	8.45	0.50	0.06	
Medical Professional Services	20	6.93	0.35	0.13	
Utilities	1	0.10	0.10	0.10	
Medical, Surgical and Pharmaceutical Supplies	3	0.00	0.00	0.00	
Veterinary & Farming	25	2.47	0.10	0.08	
Plant Hire	0	0.00	0.00	0.00	
Grand Total	879	953	1.08	0.10	

Table 3.6: In-Year Awards By Category 2016 - 2018

Note: Landscape Version of Table 3.6 available on page 61

The Common Procurement Vocabulary (CPV) codes associated with a small number of tender notices could not be readily mapped to a spend category and these notices are described as 'Uncategorised'. The data in the table is presented based on the descending order of award value by category in 2018.

	20	017			20	18	
Volume No	of Tender tices	Estimated Value of Tender Notices			Volume of Tender Notices		d Value of Notices
Volume	Total Value (€m)	Average Value (€m)	Median Value (€m)	Volume	Total Value (€m)	Average Value (€m)	Median Value (€m)
141	689.91	4.89	0.12	228	221.99	0.97	0.12
131	63.36	0.48	0.09	135	203.79	1.51	0.14
5	55.02	11.00	1.11	10	193.86	19.39	0.07
135	154.28	1.14	0.07	152	95.73	0.63	0.07
174	84.15	0.48	0.10	162	81.24	0.50	0.10
105	77.31	0.74	0.09	102	63.98	0.63	0.07
92	42.39	0.46	0.14	108	31.32	0.29	0.12
27	12.27	0.45	0.08	9	24.10	2.68	0.20
48	27.67	0.58	0.15	53	23.45	0.44	0.06
72	28.28	0.39	0.10	48	14.19	0.30	0.06
12	11.57	0.96	0.10	17	11.52	0.68	0.10
14	1.93	0.14	0.06	25	7.67	0.31	0.10
25	21.00	0.84	0.08	13	7.50	0.58	0.10
8	200.63	25.08	0.11	4	5.63	1.41	1.05
9	17.55	1.95	0.06	7	2.51	0.36	0.15
34	5.14	0.15	0.09	16	1.99	0.12	0.07
0	0.00	0.00	0.00	1	0.29	0.29	0.29
1,032	1,492.45	1.45	0.10	1,090	990.76	0.91	0.10

3.8 2017 Tendering Analysis Update

The *Public Service Spend and Tendering Analysis Report 2017* analysed contract award notices published in 2017 that related to tender notices published in 2017 i.e. in-year awards. It is normal to have a time delay between the publication of a tender notice and a contract award notice including spanning calendar years due to the timeframe required to complete a procurement process. In this report, the contract award notices information published since the end of 2017 for tender notices issued in 2017 gives a more complete view of the 'total' awards for 2017.

Table 3.7 summarises the volume and value of both in-year and total contract award notices issued in respect of tender notices published in 2017. The volume of total contract award notices (1,887) is 83% greater than the 'in-year' awards of 1,032 award notices. The 2017 total estimated award value of €5.529 billion is over three and half times the 2017 in-year estimated award value of €1.492 billion.

	2017 In-Year Awards	2017 Total Awards
Number of Contract Award Notices	1,032	1,887
Total Estimated Contract Awards Value (€m)	1,492	5,529

Table 3.7: 2017 In-Year Contract Award Notices

Table 3.8 breaks down the volume and value of 2017 in-year awards and 2017 total contract awards notices by Non-OJEU and OJEU thresholds and includes the average and median award values. As would be expected, OJEU award notices have higher average estimated values than Non-OJEU notices. At €2.93 million the average estimated value of 2017 total awards is €1.48 million higher than the 2017 in-year awards while the median award value is €20,000 higher at €120,000.

	2017 In-Year Awards			2017 Total Awards		
	TOTAL	OJEU	Non- OJEU	TOTAL	OJEU	Non- OJEU
Number of Award Notices	1,032	351	681	1,887	699	1,188
Total Estimated Awards Value (€m)	1,492	1,409	83	5,529	5,297	232
Average Estimated Awards Value (€m)	1.45	4.02	0.12	2.93	7.58	0.20
Median Estimated Awards Value (€m)	0.10	0.37	0.05	0.12	0.51	0.06

Table 3.8: 2017 Contract Awards Non-OJEU and OJEU

4,413 tender notices were analysed in the 2018 report. As illustrated in Table 3.9, the percentage of 2018 in-year contract award notices relative to tender notices published is 20%; and that for the total 2018 awards is 43%. For OJEU and Non-OJEU total awards the comparable percentages are 67% and 35%. It should be noted that as withdrawals or cancellations of tenders may take place after publication of the notice and not be recorded on eTenders this could adversely impact the ratio of awards to tender notices.

	Total	OJEU	Non-OJEU
Number of Tender Notices Analysed	4,413	1,043	3,370
Number of In-Year Award Notices	879	267	612
In-Year Awards as a % of Tender Notices	20%	26%	18%
Number of Total Year Award Notices	1,887	699	1,188
Total Year Awards as a % of Tender Notices	43%	67%	35%

Table 3.9: 2017 Contract Awards relative to Tender Notices

3.9 Summary of Tendering Analysis

- 1) At 4,413, the number of published tender notices analysed is 0.6% higher than in 2017.
- 2) The estimated contract value of 2018 published tender notices is 105% higher at €12.599 billion (up from €6.157 billion in 2017).
- **3)** The average estimated value of 2018 published tender notices analysed is €2.85 million as against €1.38 million in 2017. The median (typical) estimated contract values for tenders analysed in 2018 is 11% higher than 2017 at €100,000.
- **4)** 76% (3,370) of tender notices analysed are below the Official Journal of the European Union (OJEU) tender thresholds, accounting for an estimated value of €897 million. This represents 7% of all 2018 published tender estimated values. (See Appendix 2 for details of OJEU thresholds).
- 5) The Construction and Civils Works category accounts for the largest share (€5.335 billion) of the total estimated contract value of published tender notices with an average contract value of €4.12 million and a median (typical) value of €140,000.
- 6) The average estimated contract value of 2018 tender notices analysed by category ranges from €277.06 million (Utilities) to €140,000 (Veterinary & Farming) while the median values range from €1.59 million (Utilities) to €50,000 (Veterinary & Farming).

- 7) The median estimated contract value of 2018 tender notices is less than or equal to €100,000 in 14 of the 16 spend categories.
- 8) The number of 'in-year' award notices published (i.e. award notices published in 2018 for notices published in 2018) is 5.6% higher at 1,090, up from 1,032 'in-year' awards in 2017.
- **9)** Total in-year award notices as a percentage of tender notices published has increased by 1%, 25% in 2018 as it was in 2017.



Conclusion



4. Conclusion

The OGP is leading the Procurement Reform Programme and, along with Central Purchasing Bodies (CPBs) for Health, Education, Local Government and Defence has created centralised procurement structures for goods, services and minor works. A key element of this reform is the gathering by the OGP of national procurement expenditure data to enable the development of effective procurement policies and optimal sourcing strategies.

The 2018 spend analysis of 81% (€4.831 billion) of the estimated annual procurement addressable spend of €6 billion indicates that 92% of the State's expenditure is with firms within Ireland and the majority (53%) of the State's expenditure is with SMEs. SMEs have the greater share of spend analysed in 11 of the 16 procurement spend categories ranging from 93% in Plant Hire to 54% in Professional Services. As PSBs do not, in general, record price and volume information relating to expenditure, analysis is limited to a summary level across the procurement spend categories.

This report summarises the tendering activity of the public service in 2018 as recorded on the eTenders electronic tendering platform. The analysis shows that 76% of the 4,413 tender notices analysed are smaller value (below OJEU threshold) tenders. The median estimated contract value of 2018 tender notices is less than or equal to €100,000 in 14 of the 16 spend categories.

The tendering analysis gives a more complete view of the 2018 tender cycle by looking at contract award notices published since the end of 2018 that relate to tender notices published in 2018. This shows that the volume of total contract award notices (1,887) is almost double the 'in-year' awards of 1,032 award notices. It is normal to have a time delay between the publication of a tender notice and a contract award notice including spanning calendar years due to the timeframe required to complete a procurement process.

The spend data repository that has been created by the OGP supports both the analysis required under the centralised procurement model to deliver value for money and enable savings for the taxpayer and informing the commercial strategies necessary to encourage SME access to public procurement opportunities. The ongoing analysis of spend and tendering activity data and the resulting insights will enable the OGP to formulate objective and evidence-based public procurement policies.

Appendices



Appendix 1 - Public Service Body Definition

Public Service Body Definition:

Definition as per Ministers and Secretaries (Amendment) Act 2011:

Section 3 (1) For the purposes of this Act, each of the following is a public service body, and "public service" shall be construed accordingly:

- (a) the Civil Service of the State;
- (b) the Civil Service of the Government;
- (c) the Garda Síochána;
- (d) the Permanent Defence Force within the meaning of the Defence Act 1954;
- (e) a local authority within the meaning of the Local Government Act 2014;
- (f) the Health Service Executive;
- (g) a vocational education committee established by section 7 of the Vocational Education Act 1930;

Commercial Semi-State Bodies Definition:

Definition as per the Ministers and Secretaries (Amendment) Act 2011:

Section 10 (2) In this section "public service body" does not include a body specified in Schedule 1 or a subsidiary (within the meaning of section 155 of the Act of 1963) of such a body.

Schedule 1 Provides as follows:

- 1) A body whose activities are commercial in character and that was established by or under a statute that
 - a) was in force in Saorstát Éireann immediately before the date of the coming into operation of the Constitution, and
 - b) continues to be of full force and effect by virtue of Article 50 of the Constitution.
- 2) Dublin Airport Authority, public limited company.
- 3) Cork Airport Authority, public limited company.

- 4) Shannon Airport Authority, public limited company.
- 5) Bord Gáis Éireann.
- 6) Bord na gCon.
- 7) Bord na Móna, public limited company.
- 8) Córas Iompair Éireann.
- 9) Coillte Teoranta.
- 10) Electricity Supply Board.
- 11) EirGrid.
- **12)** A harbour authority within the meaning of the Harbours Act 1946 or a company to which section 7 of the Harbours Act 1996 applies.
- 13) Horse Racing Ireland.
- **14)** The Irish National Stud Company, Limited.
- 15) The Irish Aviation Authority.
- **16)** An Post.
- 17) An Post National Lottery Company.
- 18) Raidió Teilifís Éireann.
- 19) Teilifís na Gaeilge.
- 20) Railway Procurement Agency.
- 21) Voluntary Health Insurance Board.

Appendix 2 - OJEU Procurement Thresholds

Thresholds (exclusive of VAT) above which advertising of contracts in the Official Journal of the EU (OJEU) is obligatory, applicable from 1 January 2018

Threshol	d	Applies to
Works		
Contract Notice	€5,548,000	Government Departments and Offices, Local and Regional Authorities and other public bodies.
Supplies and Services		
Contract Notice	€144,000	Government Departments and Offices.
Contract Notice	€221,000	Local and Regional Authorities and public bodies outside the Utilities sector.
Utilities		
Works Contracts / Prior Indicative Notice	€5,548,000	Entities in Utilities sectors covered by GPA (Government Procurement Agreement as part of the WTO arrangements).
Supplies and Services €443,000		Entities in Utilities sector covered by GPA.

Tendering activity across the public service consists of opportunities published as "tender notices" on the OGP's electronic tendering platform, eTenders. Notices greater than a certain threshold are also published in the Official Journal of the EU (OJEU). Under EU Directives on public procurement, public works, utilities, supplies and service contracts above certain thresholds must be advertised (tender notice) and details of the contracts awarded published (contract award notice) in the OJEU.

The eTenders platform processes both national (below threshold) and OJEU-level Request for Tender (RFT) notices, Responses to RFTs and Contract Award notices. Its use is mandatory for all procurements by public bodies for supplies and services greater than €25,000 (exclusive of VAT) and €50,000 (exclusive of VAT) in respect of works and works related services.

Appendix 3 - Public Service Bodies that provided 2018 Spend Data

Sector	Public Service Body
	Department of Agriculture, Food and the Marine
	Department of Defence
Central	Department of Finance
Government	Department of Public Expenditure and Reform
	Department of the Taoiseach
	Department of Transport Tourism and Sport
	The Office of the Revenue Commissioners

Sector	Public Service Body
	Athlone Institute of Technology
	Cork Institute of Technology
	Dún Laoghaire Institute of Art, Design and Technology
	Dundalk Institute of Technology
	Galway - Mayo Institute of Technology
Education	Institute of Technology, Tallaght
	Institute of Technology, Tralee
	Letterkenny Institute of Technology
	National University of Ireland Galway (NUIG)
	Trinity College Dublin (TCD)
	University College Cork (UCC)
	University College Dublin (UCD)
	Waterford Institute of Technology

Sector	Public Service Body
	Beaumont Hospital, Dublin
	HSE East Region
	HSE Mid-West Region
	HSE Midlands Region
	HSE North East Region
	HSE North West Region
Health	HSE South East Region
	HSE Southern Region
	HSE West Region
	Marymount University Hospital & Hospice
	Mater Misericordiae University Hospital
	National Rehabilitation Hospital
	St. James's Hospital
	Tallaght Hospital
	Children's University Hospital, Temple Street

Sector	Public Service Body
	Courts Service
	Garda
Justice	Irish Prison Service
	Justice and Equality
	Property Registration Authority

Sector	Public Service Body
	Carlow County Council
	Cavan County Council
	Clare County Council
	Cork City Council
	Donegal County Council
	Dublin City Council
	Dun Laoghaire Rathdown Council
	Fingal County Council
	Galway City Council
	Galway County Council
	Kerry County Council
	Kildare County Council
Local	Kilkenny County Council
	Laois County Council
Authorities	Leitrim County Council
	Limerick City and County Council
	Longford County Council
	Louth County Council
	Mayo County Council
	Meath County Council
	Monaghan County Council
	Offaly County Council
	Roscommon County Council
	Sligo County Council
	South Dublin County Council
	Tipperary County Council
	Waterford City and County Council
	Westmeath County Council
	Wexford County Council
	Wicklow County Council

Appendix 4 - Spend Categories

The OGP have developed a procurement category taxonomy that is used to classify, analyse and report on the type of spend across public service bodies. The following table illustrates the high level category description and the sub-categories contained within that category.

Spend Category	Description of Goods/Services/Works
Professional Services	Actuarial, Advisory, Architect, Audit, Banking, Communication, Creative Services, Financial, Information Technology, Insurance, Legal, Public Relations, Surveying, Research, Temporary Staff/Contractors
Facilities Management, Maintenance	Building Maintenance, Catering Equipment / Supplies and Services, Cleaning Equipment / Supplies and Services, Document Management, Fittings / Furnishings, Health and Safety, Laundry, Rental, Security, Sports Equipment, Uniforms / Clothing, Waste Management
Utilities	Electricity, Gas, Fuels, Water
ICT and Office Equipment	Hardware, Software, Services, Telecoms - Data / Equipment / Mobile / Voice, Postage, Couriers
Marketing, Print and Stationery	Advertising, Creative Media, Promotional Events, IT Consumables / Peripherals, Marketing Printing, Office Printing, Office Supplies, Production Printing
Travel and HR Services	Car Hire, Employee Assistance Programme, Health and Safety, Hotel / Meetings / Incentives / Conferences / Events, Pension, Recruitment, Travel Agency/Travel Services, Training, Transport-Air/Rail/Road
Fleet and Plant	Equipment, Fuel, Maintenance, Other Plant (Lifter, Generator etc.), Vehicles Purchased, Vehicle Fit Out, Vehicle Rental/Leasing/Fleet Hire
Managed Services	Outsourced Services
Minor Building Works and Civil	Building, Civil, Electrical, Materials, Mechanical, Road
Plant Hire	Plant / Equipment Hire (including Driver / Operator)
Medical Professional Services	Carers (Disability Care, Senior Care), Care Services, Locums (Medical Professional)
Medical and Diagnostic Equipment and Supplies (including; Health Informatics)	Medical Equipment, Medical Diagnostic Equipment, Medical Diagnostic Services, Health Information Systems

Spend Category	Description of Goods/Services/Works
Medical, Surgical and Pharmaceutical Supplies	Surgical Equipment and Supplies, Blood / Blood Products, Drugs and Medicines, Medical Gases
Laboratory, Diagnostics and Equipment (including; Health Informatics)	Laboratory Equipment, Laboratory Diagnostic Systems and Supplies
Defence	Aircraft, Aircraft Maintenance, Military Equipment, Military Equipment Maintenance, Naval Vessels, Naval Vessels Maintenance, Ordinance Equipment, Other Military Supplies, Military Vehicles / Maintenance
Veterinary and Farming	Livestock, Feed, Consumables, Equipment, Other, Services, Supplies, Veterinary

Appendix 5 - Supplier Classification

The analysed spend dataset includes profiles by supplier location (Ireland or International) and supplier size - SME (Small and Medium sized Enterprises) or large.

The SME definition used to classify suppliers by size is European Union recommendation 2003/361 i.e. enterprises where the number of employees is less than 250 and, where data is available, they have either turnover of less than or equal to \le 50 million or a balance sheet with net assets of less than or equal to \le 43 million.

Employee numbers data and turnover data are more readily available than balance sheet totals for Irish businesses. Where available, both employee numbers data and turnover data have been used for classification. Otherwise, only employee numbers data has been used.

While some data from eTenders is used for supplier classification along with their address information, the following external third party data sources have been used to enable the OGP to classify supplier data contained in the payments transaction data provided by PSBs:

- Source Dogg
- Dun and Bradstreet
- Irish Times Top 1000 Business List
- Central Statistics Office (CSO) Classification
- SoloCheck.ie

Appendix 6 - Overview of Data Analysis Methodology

This *Public Service Spend and Tendering Analysis Report for 2018* report is based on two data sets - the first is expenditure data provided by PSBs and the second is related to tendering activities on eTenders, the national procurement platform.

There are different methodologies for the collection, mapping, classification, categorisation and generation of outputs for each of these datasets. An overview of the methodologies used for both the spend and tendering analysis is set out below.

Spend Data Analysis Methodology

The spend data analysed is based on payment transaction data provided by public service bodies (PSBs) from a range of financial systems. Figure A gives an overview of the analysis methodology showing the steps that take place in PSBs and within OGP.

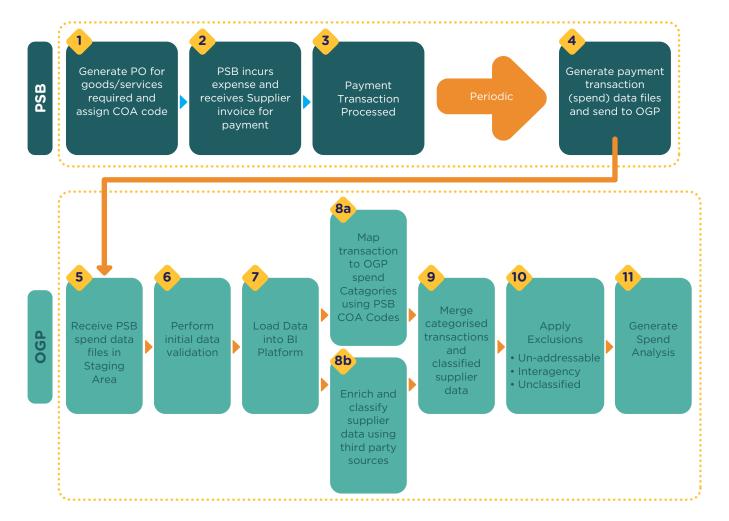


Figure A: Overview of Spend Data Analysis Methodology

Methodology Steps:

- **Steps 1-3:** take place in the PSBs and represent the standard purchase to payment process carried out on an ongoing basis. Payments are assigned to the relevant COA (Chart of Account) code for that organisation.
- **Step 4:** The PSB generates a spend data file from their financial management system in a standard data template provided by the OGP. The OGP provides assistance where necessary to extract data and convert it to the required format. The frequency of this step is dependent on the procedures of the source PSB. The spend data files are transmitted electronically to a secure file storage area hosted by the OGP.
- **Step 5:** The OGP transfers the PSB spend data files to a staging area.
- **Step 6:** An initial validation takes place to ensure the data provided is in the correct format. Validated files are marked for loading into the OGP BI platform. OGP engages with the PSBs directly to rectify files that fail initial validation.
- Step 7: Validated PSB spend data files are loaded into the OGP BI platform.
- **Step 8a:** COA codes contained in the transaction data are mapped to the procurement spend categories based on a reference table created following engagement between the OGP and the PSB. This reference table requires ongoing manual matching of individual PSB COA codes to the procurement spend categories. It is important to note that not all transactions are allocated to a category as the payments concerned are not procurement addressable (e.g. grants).
- **Step 8b:** The supplier data is enriched using external third party data sources (see Appendix 5) to enable classification of suppliers by size i.e. SME or large and location (Republic of Ireland or International). It is important to note that is not possible to classify all suppliers due to reference data limitations.
- **Step 9:** The spend transaction data that has been allocated to a procurement spend category is merged with the classified supplier data.
- **Step 10:** Excludes the following data un-addressable spend i.e. not within procurement scope; spend associated with unclassified suppliers and interagency spend.
- **Step 11:** Generates the category, sector and supplier classification views of the data contained in Sections 2 of this report.

Tendering Data Analysis Methodology

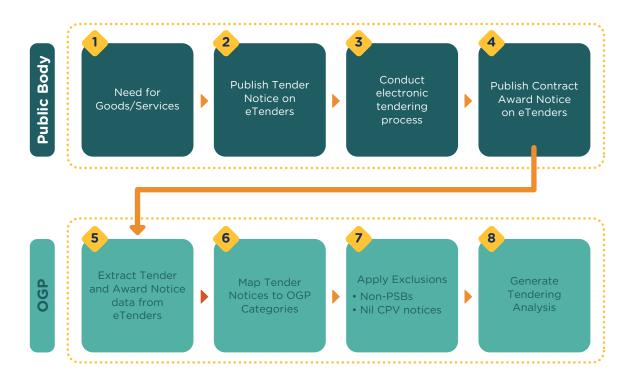


Figure B: Overview of Tender Data Analysis Methodology

- **Steps 1 to 4:** are conducted by public bodies (including commercial semi-state companies) for the publication, processing and awarding of tenders. It should be noted that the majority of the tender and contract award notices were entered on eTenders by end-users in the public bodies. The resulting tendering analysis is therefore dependent on the accuracy of the information entered.
- **Step 5:** involves the periodic extraction of the tendering data from the eTenders system. Where abnormally large tender values (e.g. for several billion) have been entered these are treated as an error in data entry and classified as 'outliers' and removed from the dataset for analysis.
- **Step 6:** is the mapping of Tender Notices to the procurement spend categories using Common Procurement Vocabulary codes (CPV). The most prevalent matching CPV code contained in each tender notice is used as the basis for selection of the procurement spend category. The category mapped to the tender notice is also applied to the associated contract award notices.
- **Step 7:** is the stage where exclusions are applied. These exclusions include tender notices with no CPV code and notices published by Non-PSB Organisations.
- **Step 8:** generates the OJEU and category views of the tender and award notice data contained in this report.

Landscape 1 Table 3.3: Tender Notices by Category 2016 - 2018

Note: Portrait Version of Table 3.3 available on page 36

	Volun	2016 Volume of Tender Notices	2016 nder Notice	ices	Estin Valu	Estimated Value of		2017 Volume of Tender Notices	2017 nder Notice	ices	Estin Valu	Estimated Value of	Volu	2018 Volume of Tender Notices	2018 nder Notice	tices	Estin Valu	Estimated Value of
Spend category					ielicel	INOTICES					- elicei	Motices					i di loci	Motices
	Volume	% Tender Volume	Total Value (€M)	% Total Value	Average Value (€M)	Median Value (€M)	Volume	% Tender Volume	Total Value (€M)	% Total Value	Average Value (€M)	Median Value (€M)	Volume	% Tender Volume	Total Value (€M)	% Total Value	Average Value (€M)	Median Value (€M)
Construction and Civils Works	1,083	28%	1,786	26%	1.7	0.13	1,240	28%	2,593	42%	2.09	0.10	1,295	29%	5,335	42%	4.12	0.14
Utilities	7	0%	_	0%	0.1	0.12	12	0.3%	201	3.3%	16.72	0.05	12	0%	3,325	26%	277.06	1.59
Professional Services	467	12%	232	3%	0.5	0.06	617	14%	566	9%	0.92	0.07	641	15%	1,291	10%	2.01	0.08
Laboratory, Diagnostics and Equipment	108	3%	45	1%	0.4	0.07	164	4%	104	1.7%	0.64	0.09	143	3%	662	5%	4.63	0.05
Managed Services	377	10%	1,329	19%	3.5	0.05	432	10%	347	6%	0.80	0.08	395	9%	443	4%	1.12	0.10
Information and Communication Technology, and Office Equipment	534	14%	695	10%	1.3	0.07	570	13%	650	11%	1.14	0.09	528	12%	436	3%	1.12	0.10
Uncategorised Spend	71	2%	208	3%	2.9	0.04	20	0%	89	1%	4.47	0.12	63	1%	332	3%	5.27	0.07
Facilities Management, Maintenance	428	11%	749	11%	1.8	0.06	444	10%	230	4%	0.52	0.07	394	9%	203	2%	0.51	0.07
Fleet / Plant	277	7%	151	2%	0.5	0.10	329	8%	188	3%	0.57	0.10	381	9%	180	1%	0.47	0.08
Travel and HR Services	206	5%	184	3%	0.9	0.06	202	5%	797	13%	3.94	0.08	231	5%	133	1%	0.57	0.08
Medical and Diagnostic Equipment and Supplies	106	3%	902	13%	8 5	0.14	110	3%	159	3%	1.45	0.06	79	2%	94	1%	1.20	0.06
Medical Professional Services	63	2%	235	3%	3.7	0.12	70	2%	104	2%	1.49	0.08	63	1%	72	1%	1.15	0.10
Medical, Surgical and Pharmaceutical Supplies	13	0%	14	0%	11	0.06	23	0.5%	44	0.7%	1.92	0.23	17	0%	53	0%	3.12	0.09
Marketing, Print and Stationery	50	1%	33	1%	0.7	0.03	36	1%	22	0.4%	0.61	0.08	44	1%	17	0%	0.39	0.09
Defence	50	1%	18	0%	0.4	0.04	30	1%	37	0.6%	1.24	0.06	57	1%	10	0%	0.18	0.06
Veterinary & Farming	93	2%	16	0%	0.2	0.05	88	2%	25	0.4%	0.29	0.08	68	2%	10	0%	0.14	0.05
Plant Hire	1	0%	220	3%	220.0	220.00	_	0.0%	0	0%	0.40	0.40	2	0%	0	0%	0.20	0.20
Grand Total	3,934	100%	6,818	100%	1.7	0.08	4,388	100%	6,157	100%	1.38	0.08	4,413	100%	12,598	12,598 100%	2.85	0.10
- 1 1 1)))												

		20	2016			20	2017			2018	18	
Spend Category	Volume of Tender Notices	of Tender ices	Estimated Value of Tender Notices	Value of Notices	Volume of Tender Notices	f Tender ces	Estimated Value of Tender Notices	Value of Votices	Volume of Tender Notices	Tender Ses	Estimated Value of Tender Notices	Value of Iotices
	Volume	Total (€m)	Average (£m)	Median (€m)	Volume	Total (€m)	Average (£m)	Median (€m)	Volume	Total (€m)	Average (£m)	Median (€m)
Construction and Civils Works	140	99.55	0.71	0.20	141	069	4.89	0.12	228	222	0.97	0.12
Managed Services	118	275.16	2.33	0.05	131	63	0.48	60.0	135	204	1.51	0.14
Uncategorised Spend	10	141.96	14.20	90.0	rv	55	11.00	1.11	10	194	19.39	0.07
Professional Services	92	49.68	0.54	0.10	135	154	1.14	0.07	152	96	0.63	0.07
Information and Communication Technology, and Office Equipment	155	59.64	0.38	60.0	174	84	0.48	0.10	162	81	0.50	0.10
Facilities Management, Maintenance	66	233.45	2.36	0.10	105	77	0.74	60.0	102	64	0.63	0.07
Fleet / Plant	79	19.09	0.24	0.13	92	42	0.46	0.14	108	31	0.29	0.12
Medical and Diagnostic Equipment and Supplies	19	29.46	1.55	0.12	27	12	0.45	0.08	o	24	2.68	0.20
Travel and HR Services	48	19.25	0.40	0.13	48	28	0.58	0.15	53	23	0.44	90.0
Laboratory, Diagnostics and Equipment	46	6.83	0.15	0.05	72	28	0.39	0.10	48	41	0.30	0.06
Marketing, Print and Stationery	7	1.21	0.17	90.0	12	12	96.0	0.10	17	12	0.68	0.10
Defence	17	8.45	0.50	90.0	14	2	0.14	90.0	25	σ.	0.31	0.10
Medical Professional Services	20	6.93	0.35	0.13	25	21	0.84	0.08	13	80	0.58	0.10
Utilities	1	0.10	01.0	01.0	80	201	25.08	0.11	4	9	1.41	1.05
Medical, Surgical and Pharmaceutical Supplies	23	0.00	00.00	0.00	6	18	1.95	90:0	7	8	0.36	0.15
Veterinary & Farming	25	2.47	0.10	0.08	34	2	0.15	60.0	16	2	0.12	0.07
Plant Hire	0	0.00	0.00	0.00	0.00	0.00	0.00	00.00	1	0.29	0.29	0.29
Grand Total	879	953	1.08	0.10	1,032	1,492	1.45	0.10	1,090	166	0.91	0.10

Landscape 2 Table 3.6: In-Year Awards by Category 2016 - 2018

Note: Portrait Version of Table 3.6 available on page 40

Notes	

Disclaimer:

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