Implementation of Penal Policy Review Group Recommendations	
2 nd Report of the Implementation Oversight Group to the Minister for Justice and Equality	

June 2016

Implementation of Penal Policy Review Group Recommendations

In bold = Lead Agency(ies)

Chapter 2 - A New Penal Policy (establishing a rationale for the future)

	Recommendation	Party(ies) responsible	Measure of progress		Timeline and milestones		Implementation Status
1	The Review Group considers that any	1. Criminal Law Reform	 Government Memorandum. Letter to all agencies. 	1. A	approval of Scheme by Minister July 2015. CLR	√	Not complete
	punishment within criminal sanctions	(CLR) 2. Prisons and	Strategy statements and annual report of IPS.	2. C	Consultation with Courts Service (CS) Q4 2015. CLR	1	
	should as far as reasonably feasible but subject to the	Probation Policy (PPP) 3. Irish Prison	4. Strategy statements and annual report of PS. 5. Statement of principles	Р	General Scheme of Criminal Justice (Sentencing and Parole) Bill around broad principles of sentencing to e submitted to Government Q3 2016. CLR	×	
	principle of proportionality, also assist an offender's rehabilitation and	Service (IPS) 4. Probation Service (PS) 5. Courts Policy	contained in sentencing legislation. 6. Monitoring of sentencing trends and outcomes.	re re	establishment of a small group of judges bepresenting the various jurisdictions to consider and enturn observations on the sentencing heads of the still. Group will revert to the DoJE Q3 2016. CLR	*	
	reintegration. The Review Group therefore recommends that all of the key	(CP)		5. S	Statement in annual report of IPS July 2016. IPS.	×	
	players involved in the administration of criminal justice and penal policy				statement in annual report of Probation Service July 016. PS	×	
	should take into account the aim of rehabilitation and reintegration of the offender when imposing and implementing criminal sanctions.			fo	Monitoring of sentencing trends and outcomes- to collow. Department of Justice & Equality (DoJE) Chief Information Officer (CIO)	×	
2	The Review Group recommends that our law and	1. PPP 2. An Garda Síochána	Government Memorandum. Letter to all agencies sent. Strategy statement and annual	1. M	lemorandum – completed May 2015.	1	Not complete
	practice in the area of penal policy should be just,	(AGS) 3. IPS 4. PS	report of IPS contains reference to these principles.	re	etter to all agencies drawing attention to this ecommendation issues (pending Government pproval of recommendation 1). PPP	×	

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones	Implementation Status
	proportionate, humane and should aim to reduce	5. CP Next Steps- other	Strategy statement and annual report of Probation Service contains reference to these	3. Statement in annual report of IPS July 2016. IPS	
	reoffending behaviour, and reliance on prison as a sanction. These principles should inform all aspects of penal policy from diversion through to sentencing, serving of sanction, rehabilitation and exit from sanction.	 and reliance on prison as a sanction. ese principles ould inform all pects of penal licy from rersion through to ntencing, serving sanction, nabilitation and Irish Youth Justice Service (IYJS) Dept. Of Environment, Community & Local Government (D/E,C&LG) Dept. Social Protection Dept of Education 	principles. 5. Convening of interdepartmental/interagency group re collaborative working.	4. Statement in annual report Probation Service July 2016. PS	
3	The Review Group recommends that there must be greater emphasis, if necessary through legislation, on	1. Prisons and Probation Policy 2. CLR 3. AGS 4. IPS	 IPS and PS express views to PPP on ways to improve interagency cooperation. IPS/PS Strategic Steering Group express views on way to improve interagency co- 	 On 20 January 2016 Acting Secretary General wrote to the main Departments concerned to invite them to participate in interdepartmental/agency group and to seek their views at the same time on recommendation 41. 	Not complete
	promoting interagency cooperation in the management and rehabilitation of	5. PS 6. CP Next Steps- other	operation. 3. Integrated Offender Management Initiative continues to operate.	 Nine nominations for interdepartmental/agency group received. Further nominations from Departments for representatives to work closely with the IOG awaited.Q3 2016. 	
	offenders. In addition to the criminal justice agencies, there is a	agencies to be consulted: IYJS	4. SORAM includes representation from Housing Sector, HSE.5. Meeting of interdepartmental/	 Workshop on Interagency and Interdepartmental Co- Operation held on 8 February 2016. PPP 	
	need to recognise that a whole-of Government	D/E,C&LGD/Social Protection	agency group.	 Interdepartmental inter-agency group established Q2 2016. PPP 	

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones	Implementation Status
	approach is required in collaboration with relevant agencies	D/EducationD/Health/HSECommunity organisations		5. Schedule of meetings of inter-agency group laid out Q2 2016. PPP	
	and local authorities in addressing offending behaviour	organisations		6. Pilot joint agency response continues to operate - ongoing. IPS, PS, AGS	
	and assisting offenders in maintaining crime free lives.			7. Meetings of SORAM continue - ongoing.	
				8. Evaluation of Community Return (CR) Scheme undertaken November 2013. PS	
				9. Plan to jointly deliver dedicated services to sex offenders in the Midlands prison in place delivered Q1 2016. IPS, PS	
4	The Review Group recommends that a programme similar	mmends that a 2. IYJS group in place.	 Letter issued on 5th August, 2015 to Department of Children and Youth Affairs (DCYA) with a view to placing responsibility on IYJS. PPP 	Not complete	
	to the Youth Diversion	4. AGS	(YDP) for 18-21 year olds introduced.	 Letter to Garda Commissioner issued 10 June 2015. PPP 	
	Programme be introduced for		Review of 21+ age group commences.	 AGS to complete review of impact of any changes by Q4 2016. 	
	young people above the age of 18			4. AGS to consider legislative impact by Q4 2016.	
	with an initial focus on 18-21 year olds.			5. Initial discussion with AGS and IYJS to take place on this recommendation. IYJS	
	Review Group recommends that	ecommends that ne relevant Departments and gencies, including		6. IYJS convene meeting of all groups. IYJS	
	Departments and agencies, including An Garda Síochána		ding	7. Decision taken on expanding YDP taken. PPP	
	should immediately consult in relation to the most			8. Programme introduced - to follow.	

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
	appropriate and effective means of targeting this group within the context of current and future resources.			9. Evaluation and monitoring of programme - to follow.10. Implementation of findings from evaluation and monitoring - to follow.	×	
5	The Review Group recommends that relevant agencies review the offences	1. AGS 2. Crime Division (CD) 3. Director of	AGS to initiate review with a view to extending adult caution scheme AGS report on proposed	Three meetings of stakeholders convened. AGS	1	On track
	covered by the adult caution scheme with a view to including a wider range of offences.	Public Prosecutions (DPP)	extension 3. Protocols put in place	Fourth meeting of interagency working group to be held on 9 th May 2016 with a view to making recommendations. AGS	✓	
6	The Review Group welcomes and supports proposals	1. CP Next Steps- other	 CP to convene meeting of stakeholders. Pilot commences. 	Preliminary meeting of Justice Agency representatives and Department held to scope out implementation steps May 2015. CP	1	On track
	to pilot a community court and emphasises	agencies to be consulted:	 Pilot evaluated. Results of evaluation implemented. 	Follow up meeting of Justice Agency representatives and Departments held October 2015. CP	1	
	the need to ensure that such courts are	D/E,C &LGD/Health	5. Pilot agreed.	CP to send outline strategy to Minister for Justice and Equality for assessment – to follow. CP	1	
	re adequately resourced.	D/EducationHSECourtsDCYATUSLA		Decision made on alignment between this initiative and alternatives to prosecution Q3 2016.	×	

Chapter 3 – VICTIMS OF CRIME

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
7	The Review Group recommends that the	Transposition CLR	Directive implemented.	Views of COSC sought. CLR	√	On track
	role of the victim in the criminal justice system	Implementation		Consultation with groups supporting victims completed. CLR	1	
		be fully acknowledged All criminal justice		Agencies undertake technical work. CLR	1	
	the full implementation of the EU Directive (2012/29/EU)			General Scheme drafted and submitted to Government and approved July 2015. CLR	1	
	establishing minimum standards on the rights, supports and			Ministerial approval to go to Government to publish Scheme. CLR	√	
	protection of victims of crime, and replacing	crime, and replacing Council Framework		Pre-legislative scrutiny currently underway. CLR	1	
	Decision			7. Government approval to publish Bill in Q2 2016. CLR	X	
	2001/220/JHA on the standing of victims in			8. Publication of Bill in Q2 2016. CLR	×	
	criminal proceedings.			9. Enactment of Bill - to follow. CLR	×	
				10. Commencement of Bill - to follow. CLR	X	

Chapter 4 - ALTERNATIVES TO CUSTODY

Cha	Recommendation	Party(ies)	Measure of progress	Timeline and milestones		Implementation
	Recommendation	responsible	Measure or progress	Timeline and timestones		Status
8	The Review Group recommends the adoption of a strategy to reduce prisoner numbers to a safe level	Diversion 1. PPP 2. AGS 3. PS 4. IPS	 CR scheme continues/is expanded. Alternatives to custody developed/increase in use as compared to 	Draft Strategy finalised by Q2 2016 for submission to Management Board. PPP	×	Diversion Not complete
	subject to the need to ensure proper protection of the public. This requires a focus on alternative approaches to the treatment of	5. CP Reduction in numbers currently in prison	custodial sanctions. 3. Reduction in numbers entering prison. 4. Reduction in numbers in prison to safe custody levels.	2. Prison population records falls.	1	Reduction in numbers On Track
	offenders. However, to achieve a reduction of prisoners in custody requires a level of collaboration and cooperation between all relevant Departments and agencies, including the IPS, Probation	1. IPS 2. PS 3. PPP 4. IYJS		3. The Department of Justice & Equality Chief Information Officer's remit includes the Justice & Equality Unit of the Government Evaluation Service working with Data analysts to build an end model of the Criminal Justice system which will cover data drawn from all systems in the Criminal Justice group including prisoner data. The unit is progressing well and has begun a collaboration initiative with third level and other external actors in the research sector	V	
	Service, An Garda Síochána, Irish Youth			Meeting of DoJE Working Group on Data & Interoperability held.	1	
	Justice Service, Department of Health and local authorities.			Monitoring of prison numbers and impact of initiatives to follow. CIO	×	
				Examination of sentencing trends annually to follow. CIO	×	
9	The Review Group recommends the development and	1. PS 2. CLR 3. CP	Expansion of the use of alternatives to imprisonment and	PS 1. PS to examine feasibility of introducing integrated community service by Q4 2015.	1	On Track
	expansion of the use of community sanctions in		accompanying reduction in use of	Scoping project commenced Q4 2015.	1	
	particular those that address the underlying		imprisonment.	3. Pilot introduced Q3 2016.	×	
	causes of offending.			4. Completion of pilot Q2 2017.	×	

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
		·	Criminal Justice (Community Sanctions) Bill drafted by the OPC. Legislation enacted.	5. Results of evaluation Q4 2017.6. Implementation of findings Q4 2017.	×	
			3. Legislation enacted.	New Government decision on legislative priorities. awaited.	×	
				2. Publication of Bill - to follow.	×	-
				3. Enactment of Bill - to follow.	×	-
10	The Review Group supports the Fines (Payment and	1. CP 2. CS	Fines Act fully implemented. Monitoring of impact of	Preparations for the implementation of the Act completed Q1 2016. CP	1	On track
	Recovery) Act 2014 and welcomes the positive impact that such legislation will have on fine defaulters	implementation indicates reduction in numbers entering prison	2. Debt recovery process finalised Q1 2016. CP	1		
		for fine default.	3. System in operation January 2016. CP	1	-	
	and prison administration. The Review Group recommends the early			Monitoring of impact of implementation commences Q4 2016. CP/CIO	×	-
	and full implementation of this legislation.			Implementation of findings from monitoring - to follow. CP	×	
11	The Review Group supports the increased focus on and promotion	1. PS 2. CLR 3. PPP	Completion of pilot study. Evaluation of pilot	PS 1. PS examined feasibility of introducing 'integrated community service' Q4 2015.	1	On track
	of community service as an alternative to	4. CP	study. 3. Engagement and	Scoping project commenced Q4 2015.	1	
	imprisonment. The Review Group therefore recommends that the	Next Steps- other agencies to be consulted:	agencies: HSE, housing	3. Pilot introduced Q3 2016.	×	-
	Probation Service examine the feasibility of introducing, on a pilot	HSE D/Health	agencies, and others PS deems appropriate.	4. Completion of pilot Q2 2017.	×	-
	basis, an integrated community service where community	- Diricalui		5. Results of evaluation Q2 2017.	×	

Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
service would be imposed with conditions, such as a	·		Review of findings from monitoring ongoing.	×	
mandatory restriction on movement order or			7. Implementation of findings Q2 2017.	×	
where appropriate.			Engagement and information sharing with judiciary ongoing.	1	
			Monitoring of impact of changes on sentencing trends annually.	×	
			PPP 1. Review of findings from monitoring <i>ongoing</i> .	×	
The Review Group recommends the introduction, on a statutory basis, of a provision for community service in lieu of part of a sentence of	1. PPP 2. CLR 3. PS	 PPP complete examination of the issues and develop proposals. Subject to 1, initiation and passing of legislation. 	Review of need for new alternatives to imprisonment completed. PPP	√	Complete
of one year.		3. Monitoring of impact on sentencing trends and prison population.4. Implementation of findings.5. Publication of Bill.	Decision on whether to introduce this sanction made July 2015. (Decision not to proceed at this stage)	✓	
The Review Group recommends that the use of open prisons for weekend sentencing be considered.	1. IPS 2. PPP 3. CLR	IPS completes assessment. Findings implemented.	IPS position considered and stated to PPP on 13 October 2015. Weekend sentencing option is not considered a priority at this time for IPS. IPS	1	Complete
Recognising the positive impact which restorative justice can have for appropriate	1. PS 2. CP	New Implementation Plan in place. Restorative Justice available nationally.	Implement restorative interventions including restorative conferences, victim empathy programmes and participation in victim impact panels ongoing. PS Introduce Communication Strategy with judiciary Q4	✓ ✓	On Track
	service would be imposed with conditions, such as a mandatory restriction on movement order or addiction treatment, where appropriate. The Review Group recommends the introduction, on a statutory basis, of a provision for community service in lieu of part of a sentence of imprisonment in excess of one year. The Review Group recommends that the use of open prisons for weekend sentencing be considered. Recognising the positive impact which restorative justice can	service would be imposed with conditions, such as a mandatory restriction on movement order or addiction treatment, where appropriate. The Review Group recommends the introduction, on a statutory basis, of a provision for community service in lieu of part of a sentence of imprisonment in excess of one year. The Review Group recommends that the use of open prisons for weekend sentencing be considered. Recognising the positive impact which restorative justice can have for appropriate	service would be imposed with conditions, such as a mandatory restriction on movement order or addiction treatment, where appropriate. 1. PPP 2. CLR appropriate examination of the issues and develop proposals. 2. Subject to 1, initiation and passing of legislation. 3. Monitoring of impact on sentence of imprisonment in excess of one year. 1. PPP 2. CLR examination of the issues and develop proposals. 2. Subject to 1, initiation and passing of legislation. 3. Monitoring of impact on sentencing trends and prison population. 4. Implementation of findings. 5. Publication of Bill. The Review Group recommends that the use of open prisons for weekend sentencing be considered. Recognising the positive impact which restorative justice can have for appropriate	service would be imposed with conditions, such as a mandatory restriction on movement order or addiction treatment, where appropriate. 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Weekend sentencing option is not considered a priority at this time for IPS. IPS october 2015. Weekend sentencing of restorative conferences, victim empathy programmes and year all pace. The Review Group recommends that the recommendation provided a

Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones	Implementation Status
the Review Group recommends the		Increased referrals to Restorative Justice	3 Pilot Victim Offender Mediation Programme Q4 2015. PS	
extension of the restorative justice	programmes.	programmes.	4 Evaluation of Circuit Court Restorative Justice Pilot Q4 2015. PS	
programmes.			5 Referrals rates recorded annually. PS/CIO	

Chapter 5 - Custodial Accommodation and Regimes

·	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status	
15	The Review Group welcomes the steps taken to improve the standard of	1. IPS 2. PPP	Refurbishment of D Wing, Mountjoy completed and 2 londings approad.	Plan of action for improvement with timelines agreed in Strategy Statement 2012-2015. IPS	✓	On Track	
	accommodation in Mountjoy and Cork		landings opened. 2. Refurbishment of workshops in D block	 Refurbishment of D Wing completed and 2 landings opened Q4 2016. IPS 	×		
	prisons and recommends that		completed. 3. New Cork prison	Contract awarded for refurbishment of workshops June 2015. IPS	√		
	similar steps need to be taken (as a matter of urgency) in relation		completed. 4. Scoping exercise for Portlaoise commenced.	 Refurbishment of workshops in D block completed September 2016. IPS 	×		
	to Limerick prison, in particular the female			5. Report of Inspector of Prisons.	5. New Cork prison completed by October 2015. IPS	>	
	accommodation in that prison, and Portlaoise		6. Transition arrangements completed by end February 2016. IPS	√			
	prison.			7. Construction on Limerick commenced. IPS	√		
				Scoping exercise for Portlaoise completed December 2015. IPS	1		
				9. Proposal to Department/Minister Q2 2016. IPS	1		
				 Report of Inspector of Prisons at the appropriate times decided by the Inspector to follow. 	×		
16	The Review Group recommends that an inter-agency approach is adopted in relation to	1. IPS 2. AGS Next Steps- other	Joint strategy on reduction in use of protection and post- release issues	1. Analysis of gang activity in prisons completed and submitted to the Department Q1 2016. IPS	/	Inter gang rivalry On track	
	those offenders who as a result of inter-gang	agencies to be consulted:	completed and published.	2. Submission to Minister Q2 2016. IPS, PPP	1		
	rivalry or other disputes	conduitou.	pabliotica.	 Discussion by joint group on inter gang rivalry Q2 2016. IPS/PS/AGS 	×		

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
	require protection while in prison. Such co-	Community Groups	Reduction in numbers of people on protection.	Preparation and implementation of joint strategy Q4 2016-Q2 2017. IPS/PS/AGS	X	
	operation must also support the efforts,	2. PS		 Inter-agency sharing of information ongoing. AGS/IPS 	✓	
	already underway, to reduce the numbers of prisoners on protection.			Protection 1. Analysis of Protection Prisoners to be completed Q3 2016. IPS	×	Protection On track
				Recommendations considered by IPS Q4 2016.	×	
				3. Implementation of recommendations Q1 –Q3 2017 IPS	×	-
				Monitoring and implementation of findings quarterly to follow. IPS	×	-
17	recommends that prisoners should only	1. IPS 2. PPP	Publication of strategy for reduction in use of restricted regimes.	New policy on restricted regimes introduced May 2015. IPS	1	On track
	be on restricted regimes for the shortest period consistent with		Strategy for supporting access to training, education and	2. Monitoring of implementation quarterly. IPS	✓	-
	their safety and have access to adequate training, education and recreational facilities.		recreational facilities. 3. Evaluation of strategy and monitoring. 4. Reduction in use of	Formal adoption of the Mandela standard of 15 days regarding solitary confinement to form part of new IPS Strategy Statement Q4 2016. IPS	×	
			restricted regimes. 5. All prisoners getting minimum of 3 hours out of cell time. 6. All prisoners having access to training, education and recreational facilities. 7. Review the target for out of cell time.	4. Invitation to Inspector to report on the use of restricted regimes Q4 2016 - to follow. PPP to arrange invitation.	×	
18	The Review Group recommends the increased use of such open prisons. The	1. IPS 2. PPP	Plan with timelines for open centre for women finalised.	Additional open prison for Dublin 1. IPS review complete and brought to PPP October 2015. IPS	√	Additional open prison for Dublin Complete

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
	Review Group is concerned at the lack of an open prison for female offenders and recommends that such		 Review of possibility for open prison for Dublin. Plan for diversion of prisoners to new facility(ies). 	Submission to Minister Q4 2015. Decision taken not to proceed at this point. PPP	√	Open centre
	an appropriate open facility be introduced. Emphasising the need		Opening of facility(ies.)	Open centre for women 1. Feasibility study on women in prison completed. IPS	✓	for women On track
	to provide accommodation appropriate to the			Identify suitable sites options by October 2015. IPS	√	
	security requirements of prisoners, the Review Group			Expressions of interest sought and detailed specification prepared Q3 2016. IPS	×	
	recommends that, subject to funding, an additional open prison be considered for the Dublin area.			4. Facility for women opened Q2 2017. IPS	×	
19	The Review Group recommends greater involvement of	Post-release coordination: 1. IPS	1.Implementation of joint IPS-PS strategic objective on continuum of sentence	IPS/PS Joint Strategy Statement published 18 May 2015. IPS	1	On track
	prisoners in the management of their sentences. The	2. PS ISM	management. 2.Extension of ISM to all	Monitor on bi-monthly basis in conjunction with PS. IPS, PS	√	
	Review Group welcomes the joint IPS	1. IPS 2. PPP	eligible prisoners.	Porporino Report submitted to Department for approval Q4 2015. IPS	✓	
	and Probation Service commitment to enhancing sentence		3.Every eligible prisoner has access to ISM.	IPS to submit Business Plan based on recommendations in the Porporino Report Q1 2016. IPS	1	
	management from pre to post imprisonment. The Review Group			Working Group established to drive recommendations Q1 2016. IPS	1	
	recognises that Integrated Sentence Management (ISM) is the appropriate tool for			Approval to recruit 6 Assistant Psychologists, 1 Senior Psychologist for Dochas and a Head of Psychology in support of the Porporino Report implementation	1	
	the management of sentences of more than			7. Protocols and ICT developments to follow Q4 2016. IPS	×	

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones	Implementation Status
	12 months and should be extended to all eligible prisoners.			8. All prisoners > 12 months eligible for ISM. IPS	
20	The Review Group is of the view that engagement in	1. IPS	Protocol for informing prisoners of programmes, including	 Work and Training Audit ongoing and completed end of 2015. IPS 	On track
	education, training and treatment services is crucial to the		staff training. 2. Policy on providing prisoners with information on reasons for decisions. 3. Monitoring and	 Instigation of independent review of management of incentivised regimes policy. Q4 2016. IPS 	
	rehabilitation and reintegration of an			3. Education Programmes reviewed Q3 2016. IPS	
	offender. In this respect, the Group welcomes the		implementation of	4. Education Directory produced for the 2016/2017 academic year Q4 2016. IPS	
	Incentivised Regime Policy (IRP) and its role in encouraging both good behaviour and		policies.	 Industrial Manager (IM), Work Training Officers (WTOs), and ISM Coordinator tasked with highlighting the availability of programmes to prisoners Q3 2016. IPS 	
	engagement by offenders. The Group stresses the need for a			6. IM, WTO and ISM Coordinators' role clarified Q3 2016. IPS	
	transparent and open application of the policy which would ensure			7. Development of new protocol on the open and transparent application of IRP Q2 2016. IPS	
	that all prisoners are kept informed of the various programmes			8. Annual reporting on monitoring and implementation of new protocol to follow. IPS	
	available to them.			9. Invitation to Inspector of Prisons on services to report to follow. PPP to manage invitation.	

Chapter 6 - Female Offenders

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones	l milestones	
21	To ensure that gender appropriate strategies are adopted to the management of female	1. IPS 2. PS	Research areas identified.	Research already underway/recently identified – review completed June 2015. IPS, PS		On track

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
	offending and female offenders, the Review Group recommends that further research	•	Research commissioned/ instigated. Begagement and	Position formulated by IPS and PS jointly (September 2015). IPS, PS	✓	
	into and evaluation of the particular needs and circumstances of female offenders be conducted by the		with the judiciary, criminal justice and non-justice agencies.	Size of budget for research required identified end 2015. IPS, PS	✓	
	criminal justice agencies. This work should support the processes identified in			4. Allocation for research in 2016 budget Q2 2016. IPS, PS	×	
	the Joint IPS/Probation Service Strategy			Research Projects instigated. Project on alcohol completed. IPS, PS	1	
	relating to women offenders.			Project on committal rate for women commenced. IPS	1	
22	The Review Group recommends that a review of remand of female offenders be	1. IPS 2. PS 3. PPP 4. CP	Research into committal remands commenced. Research into levels	Review of research completed June 2015. IPS, PS	✓	On track
	conducted in order to determine the reasons for the high level of female offenders		of women subjected to committal remand completed. 3. Research completed	Position formulated by IPS and PS jointly (September 2015). IPS, PS	✓	
	subjected to committal remand. The Review Group		on the reasons for the growth in imprisonment for women.	Size of budget for research required identified Q2 2016. IPS, PS	X	
	further recommends that research be undertaken into the reasons behind the			4. Allocation for research in 2016 budget Q2 2016. IPS, PS	×	
	growth in the use of imprisonment for women and development of further			 Research methodology confirmed and projects instigated Q3 2016. IPS, PS 	×	
	appropriate non- custodial alternatives to imprisonment.			Project on committal rate for women commenced. IPS	√	

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status	
23	The Review Group, noting that, in light of the nature of their offending, female offenders often require	1. IPS 2. PS 3. PPP 4. CP 5. CIO	Diversion of women from prisons to community sanctions. Increased	1. IPS review brought to PPP Oct 2015. IPS, PS	1	On track	
	less stringent security conditions,	0. 0.0	provision/use of supported	Matter for discussion – IPS and PPP in December 2015.	1	_	
	recommends a greater focus on step down		accommodation on release. 3. Establishment of Finglas Women's Centre. 4. Engagement and information sharing with the judiciary. 5. Engagement and information sharing with non-criminal justice agencies. 6. Analysis of sentencing trends indicates increase in non-custodial sanctions and decrease in custodial sanctions. CIO	3. Submission to Minister Q4 2015. PPP	✓		
	facilities, supported accommodation, and the use of more			4. Identify site options by October 2015. IPS, PS			
	community based open conditions for female offenders			 Expressions of interest prepared, not yet sent out. Detailed specification prepared Q2 2016. IPS, PS 	•		
				 Operation of facility supported in conjunction with other agencies Q2 2017. IPS, PS 	×		
				7. Abigal Centre, Finglas, opened since December 2014. IPS, PS	1		
				8. Assessment of trends concerning women to follow. CIO	×		
24	The Review Group recommends that	1. PS 2. PPP	More gender appropriate	Joint PS-IPS Women's Strategy 2014-2016 finalised December 2016. PS , IPS	1	On track	
	gender appropriate community sanctions and programmes		community sanctions and programmes implemented. 2. Increased use of community sanctions for women and	 Development of such sanctions and programmes initially in Dublin, Cork, Limerick and Cavan Q2 2016. PS 	>		
	should continue to be developed.			2. Increased use of	 Probation Officers dedicated to this topic in particular regions Q1 2016. PS 	√	
				 Funding provided to SAOL for peer educator service user programmes Q4 2016 PS. 	×		

Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
	i	decreasing use of prison. 3. Evaluation and	 Development of guidelines and protocols for community service and community return with women nationally Q2 2016. PS 	×	
		monitoring.	Communication Strategy with the judiciary underway since Q4 2015. PS	1	
			7. Evaluation and monitoring of use of gender appropriate sanctions annually to follow. CIO	X	
			Analysis of sentencing trends completed annually - to follow. CIO	X	
The Review Group recommends that all	1. IPS 2. PS	Conditions for visits are sensitive to the	IPS 1. Visiting areas reviewed early 2015. IPS	1	On track
criminal justice agencies work to promote contact		needs of children. 2. Protocols for denying visits or denying	 Removal of counter style visits completed and available in Cork, Arbour Hill, Limerick, Pre-existing facilities in Dóchas and open centres. Campuses on target Q4 2016. 	×	
between offenders ar their children and oth	er	contact visits require assessment of the	Protocols for denying visits or contact visits include reference to the needs of children drafted Q2 2016. IPS	X	
family members, whe such contact is appropriate. In	re	needs of children. 3. Support services for parenting are offered	Review of pilot parenting supports offered by IPS completed Q2 2016. IPS	×	
particular, the Irish Prison Service should	i	to people in prison and under the	5. Future programmes to be reviewed in 2017. IPS	X	
work to ensure that		supervision of the	6. Next programme to commence in Wheatfield Q3 2016. IPS	×	
conditions for visits, a well as decisions regarding the denial of the conditions to the conditions are seen as a se	of	PS.	7. First bespoke parenting programme delivered. Limerick Prison commence second parenting programme in Q3 2016. IPS	✓	
visits, are sensitive to the needs of children.			8. Extension of bespoke programme Q4 2016 in Cork. IPS	X	
			Appropriate independent evaluation by Q4 2017.	X	
			PS 1. Review of programmes supporting parenting Q1 2016. PS	√	
			Create a project plan arising out of review Q2 2016 PS	×	1
			Increase in use of programmes supporting parenting Q3 2016.	X	1

Chapter 7 – Rehabilitation and Reintegration

	Recommendation	Party(ies) Responsible	Measures of Progress	Timeline/Milestones		Implementation Status
26	The Review Group recommends that all offenders must have the opportunity to avail of any necessary	1. IPS 2. PS 3. PPP Next Steps- other	IPS commission review/audit of service and programme needs. IPS and PS review	In-prison services 1. Audit of Work/Training service/programmes for prisoners completed end Q4, 2015 and results submitted to PPP. IPS 2. Review of Alcohol and Drug Treatment Services by	1	In-prison services On track
	services or programmes to aid	agencies to be consulted:	of alcohol and drug treatment services.	Eustace Patterson Ltd. Completed end Q4 2015. IPS , PS	√	
	their rehabilitation and reintegration. A renewed focus on how	Housing agenciesD/Health,HSE	departmental/interag ency group on crime.	Post-release 1. Release Planning Policy, Protocols and Standard Operating Procedures completed Q4 2015. IPS	✓	Post Release Not complete
	best to approach the rehabilitation and reintegration of	D/EducationD/E,C&LGCommunity	Increased provision of step down accommodation.	Prisoner database amended to incorporate requirements of Release Planning Policy completed end Q4 2015. IPS	•	
	offenders is required. In particular, the importance of providing appropriate social services such as accommodation, education and training	Agencies D/Social Protection Local authorities	accommodation	3. Protocol drafted and piloted in partnership with the Probation Service and a local authority to explore a consistent and joint approach to the needs of prisoners vulnerable to homelessness in 2015. Pilot to include completion of Housing Needs Assessment by local authority 9 months in advance of release. Pilot evaluated Q1 2016. IPS	√	
	and addiction treatment or counselling must be			Increased supported accommodation for women leaving prison Q4 2016. IPS	×	
	acknowledged. In this regard, the Review Group recommends an			 Discussions commenced with housing providers on pathways for accommodation for high risk offenders leaving custody Q4 2016. IPS, PS 	×	
	increased focus on the provision of suitable accommodation,			 Plan for accommodation for high risk offenders in place Q4 2016. IPS, PS 	×	
	including step down facilities to ease the reintegration of offenders.	cilities to ease the ntegration of enders.		 Protocol agreed with the Primary Care Reimbursement Service (PCRS) to issue emergency medical cards to prisoners on release agreed in 2015. Pilot of protocol in one prison location to commence Q1 2016. IPS 	√	Interdepartmental Working
			Interdepartmental working 1. On 20 January 2016 Acting Secretary General wrote to the main Departments concerned to invite them to participate in interdepartmental/interagency group and to seek their views on recommendations 3 & 41 PPP	√	Not complete	
				Nine nominations for interdepartmental/agency group received. Further nominations from Departments for	×	

	Recommendation	Party(ies) Responsible	Measures of Progress	Timeline/Milestones		Implementation Status
				representatives to work closely with the IOG awaited Q3 2016. PPP		
				First meeting of interdepartmental/interagency group on post release support i.e. workshop on interagency working held 8 Feb 2016. PPP	✓	
				Interdepartmental inter-agency group established Q2 2016. PPP	×	
				 Schedule for meetings of interdepartmental/interagency group on crime laid out Q2 2016. PPP 	X	
27	The Review Group recommends that there should be a consistent	ap tra	Protocol/policy on applications for transfer to open Transfer to open	IPS to develop policy on the use of open centres by October 2015. IPS	✓	On track
	and transparent approach to the use of open prisons prior to release.		prisons/transfers to include guidance on decision making and reasons for	2. Submission to PPP Q4 2015. IPS	✓	
	release.		decisions. 2. Staff training on	Monitoring of implementation of policy Q4 2016 IPS	×	
			application of transfer policy in place.	Implementation of findings from monitoring - to follow. IPS	×	
28	The Review Group recommends the greater use of structured temporary release. The Group recommends that there	1. IPS 2. CIO	Increase in use of structured temporary release. Application of Statutory Instrument 18 on enhanced	IPS review of use of structured temporary release to be completed by end of Q2 2016. IPS	×	On track
	should be a consistent and transparent application of provisions, based on fair procedures, permitting offenders to		remission. 3. Increased use of enhanced remission.	Analysis of numbers of prisoners applying for and receiving/denied TR/enhanced remission by age, gender, offence etc. IPS, CIO	X	
	earn remission of up to one third of the sentence imposed if such discretionary remission is to be retained.			Number of prisoners on enhanced remission monitored and published on IPS website, commencing June 2015. IPS	✓	

	Recommendation	Party(ies) Responsible	Measures of Progress	Timeline/Milestones		Implementation Status
29	The Review Group recommends a new focus on the management of	equity in Temporary Release (TR) vith ng Removal of prohibition 1. CLR release and compliance with legal requirements, including a diversity assessment. 2. Removal of prohibition 1. CLR 2. First review of TR Q3 2016. IPS, CIO Removal of prohibition 1. Submission from CLR to the Minister Sept 201 2. Decision taken.	website – ongoing. IPS	1	Monitoring & Equity in TR Not complete	
	temporary release with equity and monitoring of the application of		legal requirements, including a diversity	2. First review of TR Q3 2016. IPS, CIO	×	D
	temporary release. In particular, the Review Group recommends that the		2. Removal of Removal of prohibition 1. Submission from CLP to the Minister Sept 2015. CLP	✓	Removal of prohibition Not complete	
	prohibition on temporary release for those offenders who receive the presumptive mandatory sentence for a drugs or			2. Decision taken.	•	
	firearms offence should be removed.			3. Resubmission to Minister Q2 2016. CLR	×	
30	The Review Group recommends the	1. PS 2. IPS	Increase in number of placements on CR	1. Monitor targets ongoing. PS	√	On track
	continuation and the expansion of the		in 2015/16. 2. Increase in number	2. Target set for CR for January 2015. PS	1	
	Community Return Programme and		of sites.	3. Target set for CR for January 2016 by end 2015. PS	√	
	Community Support Scheme.			Statistics reported on IPS and PS websites every month. PS, IPS	1	
31	recommends that a	1. CLR 2. PPP	Legislation passed. New Parole Board	Draft General Scheme created Q2 2015. CLR	1	Not complete
	Parole Board should be established on a statutory footing with	established.	General Scheme of Bill to be submitted to Minister and Government Q3 2016. CLR	×		
	the power to make			3. Pre-legislative scrutiny to follow.	×	
	decisions.			4. OPC to draft Bill to follow.	×	_
				5. Government approval to publish Bill to follow.	X	
				6. Publication of Bill to follow.	X	

Recommendation	Party(ies) Responsible	Measures of Progress	Timeline/Milestones		Implementation Status
			7. Parole Board to follow.	×	

Chapter 8 - Sentencing Policy

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
32	In order to use prisons most justly and effectively, we should break with the idea that	1. CLR 2. PPP 3. CP 4. PS	Legislative statement on imprisonment as a last resort in place.	Letter from the Minister to Chief Justice issued 11 August 2015 requesting that the Chief Justice consider recommendations which relate to sentencing and the judiciary. CLR	1	Not complete
	prison is the only real form of punishment. The Group recommends that	5. CIO	Analysis of sentencing trends indicates move to non custodial	Reply from Chief Justice received 1 December 2015 outlining that sentencing is continuously kept under consideration by the Judiciary and is an issue addressed at jurisdictional conferences.	√	
	imprisonment be		sanctions for less serious offenders.	Consideration of response from Chief Justice. CP	X	
	regarded <u>as a sanction</u> of last resort and that this principle be incorporated in statute. The Group further recommends that non-		serious orienders.	General Scheme of Criminal Justice (Sentencing & Parole) Bill around broad principles of sentencing to be submitted to Government Q3 2016. CLR	×	
	custodial sanctions should become the default position in dealing with less serious offenders.			Analysis of sentencing trends completed annually to follow. CIO	×	
				6. Findings of analysis shared and implemented to follow.	×	
33	The Review Group recommends that, In all cases where a custodial sentence is	1. CP 2. CLR 3. CS	Legislation passed. Monitoring of implementation.	Letter from the Minister to Chief Justice issued 11 August 2015 requesting that the Chief Justice consider recommendations which relate to sentencing and the judiciary. PPP	√	Not complete

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones	Implementation Status
	imposed by a court, the court should set out its reasons in writing for so doing. This requirement should be incorporated in statute.			2. Reply from Chief Justice received 1 December 2015 outlining that this issue has already been addressed by case law and European law and noting that the Digital Audio Recording system in place in all Irish courts records the proceedings and as such assists in confirming the position in Court.	
				 Draft General Scheme to be submitted to Minister and Government Q3 2016. CLR 	
				 Ministerial approval to go to Government to publish Scheme to follow. CLR 	
				5. Pre-legislative scrutiny to follow. CLR	
				6. OPC to draft Bill to follow. CLR	
				7. Government approval to publish Bill to follow.	
				8. Publication of Bill to follow. CLR	
				9. Implementation monitored. CIO	
34	The Review Group recommends that no further mandatory sentences or presumptive minimum sentences should be	at no 2. CP mandatory or presumptive sentences introduced. minimum sentences Q3 2015. CLR minimum sentences Q3 2015. CLR	· · · · · · · · · · · · · · · · · · ·	Review of presumptive minimum sentences Not complete	
	introduced. In addition, the continuation of existing presumptive minimum sentences and the threshold for their application in drugs and other offences should be		behind use of presumptive minimum sentences. 3. Increase in €13,000 threshold. 4. Repeal of prohibition on TR.	2. Above review completed and submission to Minister Q2 2016. CLR	

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
	reviewed in the context of the recent judgments of the Court of Criminal Appeal with a view to			Review of threshold for the application of presumptive minimum sentences Q2 2016. CLR	×	Review of threshold Not complete
	determining if this type of sentencing satisfies the need for proportionality in sentencing and fulfils					Repeal of prohibition on TR Not complete
	the objective of reducing crime. As an initial step to comply with the principle of proportionality, the					
	Review Group recommends an increase in the value of drugs, currently €13,000, possession of					
	which triggers the presumptive minimum sentence of 10 years to a level commensurate with that sentence.					
	The Review Group further recommends that the prohibition on temporary release for persons sentenced to the presumptive minimum sentence					
35	should be repealed. The Review Group recommends that when a court imposes a custodial sentence that	1. CP 2. CS 3. CLR	Assessment of sentencing trends/reasons for custodial decisions	Letter from the Minister to Chief Justice issued 11 th August, 2015 requesting that the Chief Justice consider recommendations which relate to sentencing and the judiciary. PPP	1	Not complete
	court should where possible incorporate an incentive towards		shows increase in incentives to rehabilitation.	Consideration of response from Chief Justice to follow. CP	/	
			. or admitation	 Draft General Scheme of Criminal Justice (Sentencing and Parole) Bill to follow. CLR 	×	

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
	rehabilitation in the sentence.			Ministerial approval to go to Government to publish scheme - to follow. CLR	×	
				5. Pre-legislative scrutiny - to follow. CLR	×	
				6. OPC to draft Bill - to follow. CLR	×	
				7. Government approval to publish Bill - to follow. CLR	×	
				8. Publication of Bill - to follow. CLR	×	
				9. Analysis of sentencing trends - to follow. CIO	×	_
36	The Review Group is strongly of the view that the availability of information on	1. CP 2. CS 3. Irish Sentencing Committee	Review sentencing information resource with steering group and independent	Letter from the Minister to Chief Justice issued 11 th August, 2015 requesting that the Chief Justice consider recommendations which relate to sentencing and the judiciary. PPP	√	Not complete
	sentencing and precedents needs to be improved. In this	steering group Next Steps:	researchers. 2. Review nature and structure of data	Reply from Chief Justice received 1 December 2015 conveying support of the Irish Sentencing Committee in principle for this recommendation.	1	-
	regard the Review Group supports the	Agencies to be consulted	collected and published.	Committee on Sentencing Information to go under Committee structure of Judicial Council Bill Q4 2016. CP	×	
	valuable work commenced by the Judiciary through the Irish Sentencing	CentralStatistics Office(CSO)Irish Sentencing	Information on sentencing outcomes available on a continuing	4. Review of sentencing information completed Q1 2017. CP	×	
	Committee. The Group also recommends that the Central Statistics Office, in consultation with the Courts Service and the Judiciary, be	• Irish Sentencing Committee	basis.	CP to support scope of existing data holding – to follow. CP	×	
	requested to produce information on sentencing outcomes with a view to providing public information and informing policy development.			6. Redevelopment of sentencing information - to follow. CP	×	

	Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
				 CIO to work with Data analysts to build an end model of the Criminal Justice system which will cover data drawn from all systems in the Criminal Justice group including prisoner data CIO 	×	
37	The Review Group recommends that a more structured approach be taken to sentencing. The Judiciary should take	1. CP	Evidence of increased guidance given by the superior courts on sentencing. Research and	Letter from the Minister to Chief Justice issued 11 th August, 2015 requesting that the Chief Justice consider recommendations which relate to sentencing and the judiciary. PPP	1	Not complete
	the lead role in this area. The Group welcomes the recent judgments of the Court of Criminal Appeal (DPP v Kieran Ryan)		analysis regarding sentencing examines and tracks consistency. Data regarding sentencing to be made readily	Reply from Chief Justice received 1 December 2015.	1	
	which for the first time has given guidance on appropriate sentence ranges. The Group anticipates that this development, combined		available.	Committee on Sentencing Information to go under Committee structure of Judicial Council Bill Q4 2016. CP	×	
	with the forthcoming introduction of a permanent Court of Appeal, will over time bring about much greater consistency in sentencing.			Review of precedents issued by the Court of Appeal instigated Q1 2017. CP	×	
38	The Review Group recommends that the main principles and purposes of sentencing as set out in the recommendations 1, 2 and 32 be set out in statute.	1. CLR 2. CP	Principles and purposes of sentencing set out in statute. Review 3 years after commencement of legislation.	General Scheme of Criminal Justice (Sentencing and Parole) Bill drafted around broad principles of sentencing. CLR	1	Not complete

Recommendation	Party(ies) responsible	Measure of progress	Timeline and milestones		Implementation Status
Some members of the Group were of the view that the development of detailed principles and	·		General Scheme to be submitted to Minister and Government Q3 2016. CLR	×	
guidelines in the application of these principles was a matter primarily for the			General Scheme to be submitted to Government to publish Q2 2016. CLR	×	
judiciary while others favoured more comprehensive and detailed legislation			4. Pre-legislative scrutiny to follow. CLR	×	
identifying for example relevant aggravating and mitigating factors to be considered in			5. OPC to draft Bill to follow. CLR	×	
sentencing. The Group recommends that the approach favoured at			6. Government approval to publish Bill to follow. CLR	×	
this time should be reviewed after a period of three years.			7. Publication of Bill to follow. CLR	×	
			Review instigated – enactment plus 3 years to follow. CLR	×	

Chapter 9 – Achieving Change

	Recommendation	Party(ies)	Measure of progress	Timeline and milestones	Implementation	
	Recommendation	Responsible	measure or progress	Timeline and finicatories	Status	
39	The Review Group recommends an increased focus on effective data	1. PS 2. CP 3. IPS 4. PS	Inter-agency agreement on data collection, management	 Proposal paper brought to Management Board by V. Geiran on 7th July and agreed. PS 	On track	
	management. The Department of Justice and the criminal justice agencies should	Next Steps- other agencies to be sharing and publication. 2. Consultation with	sharing and publication. Next Steps- other agencies to be sharing and publication. 2. Meeting of agencies on data issues held October 2015. PS	sharing and publication.		-
	develop a shared agreement outlining how data is to be	consulted: CSO Academic	 CSO Academic researchers AGS CS AGS IYJS Meeting with CSO and researchers takes place Q2 2016. PS Criminal Justice Strategic Committee established in 2015 to drive enhanced co-operation and reform and the criminal justice system. The Committee has me times to date most recently on 5th May 2016. The 			
	collected, managed and published by all criminal justice agencies and access to this data should be provided to	AGS CS IYJS		2015 to drive enhanced co-operation and reform across the criminal justice system. The Committee has met 4 times to date most recently on 5 th May 2016. The Committee will continue meeting three to four times annually. CD		
	researchers, within appropriate limits.			5. Agreement completed - to follow.	5. Agreement completed - to follow.	
				6. Protocols in place - to follow.		
				7. Review of impact of agreement - to follow.		
40	The Review Group strongly recommends that all future policy decisions in the area of criminal justice should be pre-assessed with a	2. CLR position	Inclusion of this position in Departmental Strategy Statement. Requirement for regulatory impact to include analysis of effect on prisoner numbers and other forms of sanctions.	Submit paper to Management Board by Q3 2016. PPP	Not complete	
				2. Obtain agreement from Management Board on how to proceed Q4 2016. PPP		
	view to determining, where possible,	include analysis of effect on prisoner numbers and other		include analysis of effect on prisoner	3. Subject to above, mechanism for assessing impacts created - to follow. PPP	
	impacts on prisoner numbers and numbers			4. First assessment completed - to follow .PPP		

	Recommendation	Party(ies) Responsible	Measure of progress	Timeline and milestones	Implementation Status
	to be subject to other forms of sanction.		All policies pre- assessed.	5. Assessments ongoing -to follow. PPP	
41	The Review Group recognises that crime is a question of social as well as penal policy – all Government	1. PPP 2. IPS 3. PS Next Steps- other	Non justice Departments and agencies refer to and consider crime prevention outcomes	 On 20 January 2016 Acting Secretary General wrote to the main Departments concerned to invite them to participate in interdepartmental/agency group and to seek their views at the same time on this & recommendation No. 3. Acting Secretary General 	Not Complete
	formulating policy. In this regard, the Review Group recommends • D/Social Protection • D/E.C&LG	consulted:	when formulating policy. 2. Inter-Departmental and inter-agency	 Nine nominations for interdepartmental/agency group received. Further nominations from Departments for representatives to work closely with the IOG awaited. Further nominations awaited Q3 2016. PPP. 	
		Protection D/E,C&LG	meetings convened.	 Workshop on Interagency and Interdepartmental Co- Operation held on 8 February 2016.PPP 	
	that the Department of Justice and Equality joins with all Government Departments and agencies to facilitate and support research in order to assist in the formulation of penal policy.	• IYJS • AGS		Paper submitted to Management Board on nature of inter-Departmental, inter-agency groups Q2 2016. PPP	
42	recommends that the Minister for Justice and Equality establish a	1. PPP	Decision reached on membership of Consultative Council.	 Paper on establishment of Consultative Council brought to Management Board July 2015. PPP 	On track
	Consultative Council to advise on issues relating to penal policy. This Committee should		Consultative Council established.	2. Submission subsequently prepared for the Acting Sec General and Minister on 8 th July 2015. Meeting held with Minister on 17 th July 2015 to discuss membership of the Consultative Council. PPP	
	consult with relevant partners – at Government, local authority and non-			 Paper drafted for the Minister regarding chairmanship of the Council, Chair formally accepted appointment 3 Nov 2015. PPP 	

	Recommendation	Party(ies) Responsible	Measure of progress	Timeline and milestones		Implementation Status
	governmental level, as appropriate – on issues as they arise or are referred to them.			4. First meeting of Consultative Council Q3 2016	×	
43	The Review Group recommends the Minister establish a mechanism to ensure the implementation of actions arising from this	Implementation and Oversight Group (IOG)	IOG underway. Six monthly reports published.	First meeting of IOG held on 15 May 2015. IOG	✓	On track
				2. Second meeting of IOG held 16 October 2015. IOG	1	
	report which would report to the Minister on a six monthly basis on	Minister on y basis on entation.		 First report of IOG presented to Minister on 24 November 2015. IOG 	1	_
	such implementation. These reports should		Second report of IOG presented to Minister May 2016. IOG	1		
	be published.			5. Six monthly reports published. IOG	×	7