

Oifig an Stiúrthóra Náisiúnta Ghéarmhiochaíne Straitéis agus Pleanáil FnaSS, Ospidéal Dr. Steevens, Baile Átha Cliath 8, D08 W2A8 Tel: 01-6352232 R: acute.strategy@hse.ie

Office of National Director Acute Strategy and Planning HSE, Dr Steevens Hospital, Dublin 8. D08 W2A8 Tel: 01-6352232 Email: acute.strategy@hse.ie

Wednesday, 07 February 2018

Mr. Ronan Toomey,
Secretary to the Review Group examining Private Practice in Public Hospitals
C/O Room 424
Department of Health
Hawkins House
Hawkins Street
Dublin 2, D02 VW90

Dear Ronan,

I refer to your correspondence dated 28th December 2017 seeking submissions on the current arrangements in relation to private practice in public acute hospitals, the future direction that might apply and suggestions in relation to transitional arrangements to give effect to the future direction.

I have been asked to co-ordinate this request on behalf of the HSE, and the following material has now been compiled for initial submission to the Review Group.

HR Material:

- 1. Number of Consultant contracts by Type and Category.
- 2. Breakdown of Consultant numbers by speciality and by Hospital / CHO.
- 3. Age and demographic profile of Consultants.
- 4. Guidance to Health Service Management on the Implementation of Consultant Contract 2008 (October 2010).
- 5. Guidance to Health Service Management on the treatment of public and private patients (September 2009.)
- 6. Guidance on issues relating to treatment of private patients in public health services and Consultant private practice (August 2017).

• Finance

- 1. Private Patient Hospital charges.
- Private Patient Income details for period 2014 2017.
- 3. Breakdown of private income by hospital site.
- Flowchart/Process Map for submission of claims to Health Insurers.
- Legal Advice (extract)
- Legal Advice in relation to t



A document prepared by Acute Hospitals is also included which contains an initial analysis of the implications according to the themes identified by the Review Group.

Please advise if there is any further material that would be of assistance.

HSE Senior Managers have also indicated their availability to meet with the Review Group at your convenience to help clarify or provide further information and assistance on this matter.

I trust this information is of assistance.

Yours sincerely,

National Director

Acute Strategy & Planning

From: Andrew Condon Sent: 18 January 2018 14:41

To: Primary Care

Subject: RE: Public/Private Review

John,

These are figures from mid-November. I've asked for an update but they should be accurate enough:

Consultant Contract 1991

2 (0.06%)

Consultant Contract 1997 / Academic Consultant Contract 1998

Category 1 – 204 (6.4%) Category 2 – 163 (5.1%)

Consultant Contract 2008

A - 553 (17.3%) B - 1,829 (57.4%) B* - 301 (9.4%) C - 136 (4.3%)

Total

3,189

In terms of 2,706 Consultants working in Acute Hospitals, 6% (169) hold Type A, 66% (1,789)Type B and the remainder 28% (748) hold Type B*, Type C, Category I or Category 2.

regards

Andrew

Andrew Condon | Medical Workforce Lead | Human Resources, HSE | Dr Steevens' Hospital, Steevens' Lane, Dublin 8 | D08 W2A8 | tel: 016352113 | email: andrew.condon@hse.ie



₹															
		Anaesthesia & Intensive Care Medicine	Emergency Medicine	Medicine	Obstetrics & Gynaecology	Paediatrics	Pathology	Psychiatry	Radiology	Surgery	Dentistry	Other	Total WTE Consultant posts	Total WTE Consultant posts minus Dentistry	Total Headcount (including Dentristry)
	Total employed WTE	382	93	735	142	164	235	361	267	496	15	5000	1 803	3 076	0000
	Total approved posts WTE	388	94	704	150	187	265	430	283	488		•	2007	3,000	3,238
National Total	Total Headcount	410	106	830	159	203	266	398	284	563	18		3 738	2 220	3 330
	Full-time	373 .	88	8/9	131	138	223	336	258	462	14		2,702	3,660	3,700
	Part-time	37	18	152	28	65	43	62	26	101	4	0	536		536
Children's			,	,	,										
Our Lady's Children's		2 4	4 (m ;	-	23	6	2	æ	15			63		107
Tallaght Paediatric		Ib	m c	97		18	80	m	9	13			93		104
	Total employed WTE	26	7 0	30		= 1	,		6				16		16
Children's Hospital Group	Total approved posts WTF	3 8	n u	9 :	- 0	25	1 5	5	77	28			171	171	227
Coombe Women & Infants	1	8 0	•	1	9	49	13	5	12	25			155	155	
Midland Regional, Portlaoise		n (m		J	7	، م							29		29
Midland Regional, Tullamore		0 00	4 6	0 5	n	2			2	7			20		22
Naas General			, ,	3 5			n		4 .	12			43		48
St. James's		36	7	1 6			0 %		5	4			24		78
St. Luke's, Rathgar		3		3 -	n		97 -	4	14	34	2		178		191
Tallaght		18	2	42			- 51	c	n :	9			12		14
Dublin Midlands Hospital	Total employed WTE	64	17	132	23	6	46	4	46	4 5			10/		114
Group	Total approved posts WTE	99	19	123	24	17	54	13	23	192			474	417	440
Cappagh National Orthopaedic	<u>u</u>	10		1					1	3			15	-	5
Midland Dogigas Multipass		22	S	25	2	0	14	2	14	35			147		202
National Maternity		5	2	2	m	4	-		9	5			36		38
Our Lady's Navan		5 (0	16	80	3		0				33		40
Royal Victoria Eve & Ear		7							3	4			17		17
st. Columcille's				œ						15			20		22
St. Luke's General	**	5	2	, 11	4	4	1		7	7			16		16
st. Michael's		-		5					,	, ,			4 0		36
St. Vincent's		15	9	47			14	8	14	28			126		130
Wexford General		4	2	7	2	3			e	S			29		20 25
Ireland East Hospital Group	Total employed WTE	<u>"</u>	17	149	31	19	33	4	48	103			482	482	565
- Common	lotal approved posts WTE	6/ 2	13	136	28	20	38	7	49	101			472	472	
Cavan General		23	4 (26	-		24		17	43			172		191
Connolly		4 0	7	` ;	4	m	e .		8	4			30		30
Louth County			1	3 -			•		00	10			59		9
Monaghan General		-								7			е,		m
Our Lady of Lourdes		17	6	18	7	11	80		10	19			4 8		101
The Rotunda		7			19	9	2		1				37	1	40
RCSI Hospital Group	Total amployed WTE	8 :	4 :	901	30	20	45	2	38	78			395	395	431
Selway Hoisereity Hospitals	lotal approved posts Wile	\$ 1	15	113	34	17	43	9	49	76			417	417	
letterkenny General		97 6	m	55 :	,	80	25	-	16	46			188		220
Mayo General		0 0	4 6	10	n u	4	9 6		9	00			48		49
Portiuncula		5	1	, ,	, v	4	n -		0	× 0			47		20
Roscommon County		8		2					0	0 0			30		34
Sligo Regional		11	4	15	ю	4	9		s	15	1		- 69		n (3
Ž	Total amplaced lare	;	;										1		5
Saolta Hospital Group	Total approved posts WTF	5 65	5 5	901	23	5 5	40		37	85	1		384	383	430
Bantry General	The stood partial de la contraction de la contra	S	97	607	9	77	45	m	45	8			404	404	

Particle																
Particular Par					9000	Obstetrics & Gynaecology	Paediatrics	Pathology	Psychiatry	Radiology	Surgery	Dentistry	Other	Total WTE Consultant posts	Total WTE Consultant posts minus Dentistry	Total Headcount (including Dentristry)
1	Cork		29	7	20	15	11	23		18	30			183		201
Michiel Mich	Lourdes Orthopaedic		7											2		-
Comparison Com	Mallow General		m		3					-	3			10		- =
Continue	Mercy		∞		13		4	4		7	80			43		47
Contact	South Tippera Copper		20 1		œ (0		4	12			30		33
Mathematical Holist representation of the control	University Kerny		A 0	7	6	m ·	5			8	3			30		31
Total trappered post WITE	University Waterford		0 22	n 4	2 5	4	- <	-		4 0	7			35		35
Total improved point WITE 649 141 120 23 24 24 24 24 24 24 24	South/ South West Hospital	Total employed WTE	20	16	127	26	75	30		26	87			103		108
The control of the	Group	Total approved posts WTE	63	18	120	23	. 8	47	-	9 5	25 63			441	441	474
FIGURE 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Croom						1			8	6 1			440	446	
Traisia proposed positive Traisia proposed	Ennis		1		s						,			n u		0 5
Trick the page of	Nenagh		2		3						1			9		ی
First the mark the properties of the first three properties of thr	St. John's		е		m	1		-			ı			6		01
Trobal employed VITE Total em	University Umerick		15	9	37		7	11		14	21			111		115
Tradit implicated write 15 15 15 15 15 15 15 1	University of Limerick Hospita	_	31	9	5	000	m ;							11		11
first of mile provided botts WTE 33 6 11 9 33 6 134	Group		23	0	43	, OI	2 5	12		14	82 58			148	148	154
Tricks or not find simplyred WITE								=	,	er .	8			154	154	
Total employed WITE 378 92 631 142 159 226 33 1 8 9 106 106 9 106 9 106 9 106 9 106 9 106 9 106	Other Acute Services or not	Total employed WTE								9				9		9
Total employed WTE 318 92 691 1432 159 226 159 226 159 2247 483 3 2440 2,437 2,438 2,448 2,437 2,438 2,448 2	assigned	Total approved posts WTE	е	2	33	9	#	6	33	1	80			106		
Total employed WIFE Total employed WIFE Total approved posts WIFE Total approv	THE REPORT OF THE PARTY OF	Total employed WTF	378	93	103	143	150	200	,							
Total employed WTE Total approved posts WTE Total approved WTE Total approved posts WTE Tota	All Acute Services	Total approved posts WTE	385	94	989	150	183	292	37	247	488	m		2,440	2,437	2,289
Total employed WTE Total approved posts WTE Total approved posts WTE Total approved bosts WTE Total approved WTE Total approved WTE Total approved Bosts WTE Total approved WTE Tota	Montal Hoalth															
Total employed WTE 3 3 4 5 5 5 5 5 5 5 5 5	Primary Care								25					25		26
Total employed WTE	Social Care				n m									E .		m
Total employed WTE Total	CHO 1	Total employed WTE	MANUAL PLANS		9	THE WORLD		Maria Caraca	. 92	2017	S. A. S. S. S.	Service Conference	200000000000000000000000000000000000000	4 6		4 5
Total employed WTE Total		Total approved posts WTE			1				35					36	75	22
Total employed WTE Total	Mental Health								32					32	2	36
Total employed WTE	Primary Care Social Care				1							2		4		9
Total approved posts WTE Total employed WTE		Total employed WTE	CONTRACTOR OF		CONTRACTOR OF STREET	0.0000000000000000000000000000000000000	-	The second design	2					9		3
Total employed WTE Total approved posts WTE Total approved bosts WTE Total employed WTE Total approved posts WTE Total approved posts WTE Total approved bosts WTE Total approved bosts WTE Total employed WTE Total employed WTE Total employed WTE Total approved posts WTE Total approved posts WTE Total approved bosts	CHUZ	Total approved posts WTE							*		-	2		33	37	45
Total employed WTE Total approved posts WTE Total approved posts WTE Total employed WTE Total approved posts WTE Total approved bosts WTE Total approved WTE Total approv	Mental Health				1				20	HA CAMAC HAR			A House and A	67	29	
Total employed WTE							1				,			2		77
Total employed WTE	ale	Traini amelian di tras							3					4		4
Health Total employed WTE 3 1 28 28 28 28 28 28 28 28 28 28 28 28 28 28 41 41 41 42 42 42 43 47 47 47 47 47 47 47 47 42 45 <td>СНО 3</td> <td>Total approved posts WTF</td> <td></td> <td></td> <td>7</td> <td></td> <td>1</td> <td></td> <td>23</td> <td>To the last</td> <td>1</td> <td></td> <td>The state of</td> <td>22</td> <td>22</td> <td>28</td>	СНО 3	Total approved posts WTF			7		1		23	To the last	1		The state of	22	22	28
Y Care 41 41 41 41 41 41 41 41 41 41 42 42 43 43 47 <th< td=""><td>Mental Health</td><td></td><td></td><td></td><td>Section and Section 1</td><td>THE STATE OF THE S</td><td>The Control of the Co</td><td>or scall to deliver sense.</td><td>87</td><td></td><td>STREET, STREET, STREET</td><td></td><td></td><td>28</td><td>28</td><td></td></th<>	Mental Health				Section and Section 1	THE STATE OF THE S	The Control of the Co	or scall to deliver sense.	87		STREET, STREET			28	28	
Factor Total employed WTE 3 1 2 3 47 5 3 Health Total employed WTE 1 43 2 45 47 47 Health Total employed WTE 1 2 1 3 3 3 Health Total employed WTE 2 1 2 1 3 3 Health Total employed WTE 2 1 2 1 3 3 Health Total approved posts WTE 3 4 3 3 3 3 Health Total approved bosts WTE 1 7 1 10 1	Primary Care						-		41					41		22
Total employed WTE 3 1 43 2 49 47 Health Total employed WTE 1 44 44 45 45 45 Froil a employed WTE 1 28 1 28 28 1 38 1 1 Froil a employed WTE 1 29 2 1 31 31 1 1 1 1 1 1 1 1 1 1 1 1 1 1 4	Social Care				3		, ,,		2			7		m u		e :
Health Total approved posts WTE 1 44 44 45 <t< td=""><td>СНО 4</td><td>Total employed WTE</td><td></td><td></td><td>3</td><td></td><td>1</td><td></td><td>43</td><td></td><td></td><td>2</td><td></td><td>49</td><td>47</td><td>11 9</td></t<>	СНО 4	Total employed WTE			3		1		43			2		49	47	11 9
Total employed WTE	Montal Health	Total approved posts WTE							44					45	45	
Total employed WTE	Primary Care								28					28		53
Total employed WTE 1	Social Care										2	1		е.		
Feelth Total approved posts WTE 37 37 37 37 37 37 37 3	CHOS	Total employed WTE							7 29		,	-		1 6	,	7 7
1 28 1 28 28 28 28 28 28 28 28 28 28 28 28 28		Total approved posts WTE							37			•		37	16	*
1 7 1 10	Mental Health								28					28		31
	Filliary Care				-					1		7	ч	10		11

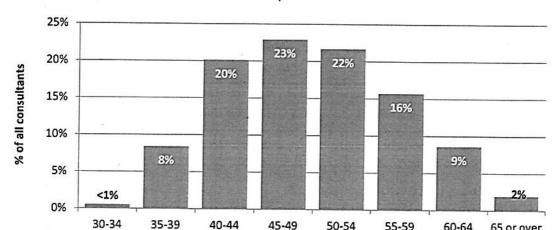
								,	•						
	5.	Anaesthesia & Intensive Care Medicine	Emergency Medicine	Medicine	Obstetrics & Gynaecology	Paediatrics	Pathology	Psychiatry	Radiology	Surgery	Dentistry	Other	Total WTE Consultant posts	Total WTE Consultant posts minus Dentistry	Total Headcount (including Dentristry)
9 ОНО	Total employed WTE			10		0	1	31	1		7	1	20	43	85
	Total approved posts WTE			7			m	20		,			32	3 8	8
Mental Health								42					43	35	3,
Primary Care				8				3		0			1 17		5
Social Care						0		2					6		2
CH0 7	Total employed WTE			80		0		47					. 55	55	. 69
	Total approved posts WTE			s				34					40	40	
Mental Health								36					36		37
Primary Care				4				-			1		9		9
Social Care								1					1		-
сно в	Total employed WTE			4				38		£.	1		43	42	44
	Total approved posts WTE			1				46					47	47	
Mental Health								44					44		46
Frimary Care								9					9		2
Social Care				œ		1		10		-			19		35
СНО 9	Total employed WTE			80		1		29					89	89	2 12
	Total approved posts WTE					ю		41					47	47	
Other Non-Acute	Total employed WTE			1				13		Ī				,	
	Total approved posts WTE							4					44	44	q
Total Community Consises	133			41	THE PROPERTY OF	v	2007	342	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	7 To 10 Miles	:	1000	000		
company American	Total approved posts WTE			18		4	3	393	•		75	-	418	418	37.2
Hoalth & Mailhainn															
nealing weildeing		4					80		18	80			39		38
Ambulance Services			1										1	Ī	-
Corporate				2		-									
				-		•							m		•

Age profile of consultants

This data is taken from our national Doctors Intergated E-management System (DIME) and as such is dependent on Hospital Groups inputting details on their consultant workforce - there may be gaps in the data supplied compared to that held within hospitals.

Figure 1 highlights the age range of Consultants in HSE funded posts.

It is possible that 27% of Consultants will retire over the next decade (i.e. consultants aged 55 and over).



50-54

55-59

60-64

65 or over

Figure 1: Age range of consultants in HSE funded posts

Figure 2 shows the percentage of each age category that is male and female (and Figure 3 provides the numbers of people in each age category).

While there are relatively equal numbers of male and female consultants in the 30-34 and 35-39 age categories, males have significantly higher representation in older age categories.

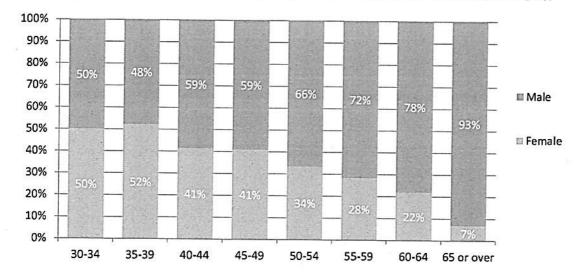


Figure 2: Age of consultants in HSE funded posts (% of males and females in each age category)

Figure 3: Age of consultants in HSE funded posts (numbers of males and females in each age category)

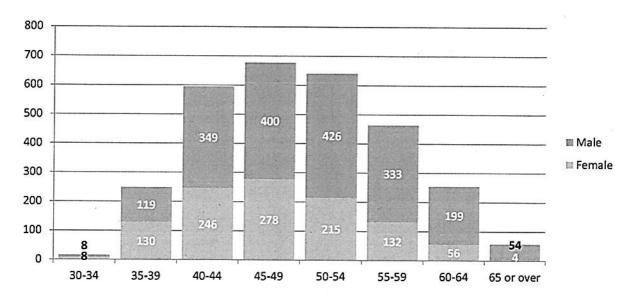
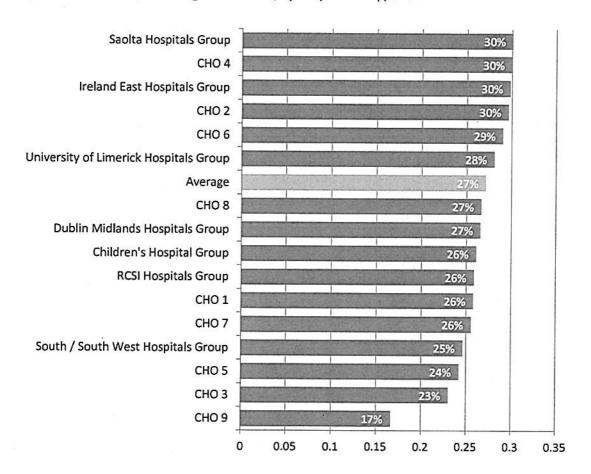


Figure 4 shows the proportion of consultants (in each Hospital Group/CHO) that are aged 55 or over.

Figure 4: % of all consultants aged 55 or over, by Hospital Group/CHO.



Consultant Contract Implementation

Guidance to health service management on the implementation of Consultant Contract 2008

Volume IV, 14th October 2010

Purpose of guidance

Please note that this guidance is to health service management. This document is the fourth volume of such guidance. The document dated 25th July 2008 is referred to as 'Management Guidance, Volume I'. Management Guidance Volume II issued on 15th August 2008 and Management Guidance Volume III on 28th August 2008.

This document – together with Volumes I, II and III - is intended to clarify a range of issues associated with the implementation of Consultant Contract 2008.

This particular document focuses on the measurement of public and private practice. Further guidance issued since July 2008 regarding the measurement of public and private practice is detailed at Section 4.

Neither this document nor Volume I, II or III in any way supersede the terms and conditions of Consultant Contract 2008.

Andrew Condon

Email: andrew.condon@hse.ie

Table of Contents

1.	Relevant sections of Consultant Contract 2008	4
2.	Implementation of measurement systems	4
3.	Evaluating whether a Consultant is compliant with the Contract	5
4.	Further guidance on measurement of public and private practice	7

1. Relevant sections of Consultant Contract 2008

Section 20 of the Consultant Contract 2008 deals with the regulation of private practice and the mechanisms for ensuring compliance with the 80:20 / 70:30 ratio of public to private practice.

It should be noted that ratios that differ from 80:20 public to private are held by Consultants in employment when Consultant Contract 2008 was offered in July 2008 and who remain in the post they occupied at that time. Such ratios are not available to any Consultant taking up post under Consultant Contract 2008 since that time.

Section 20 of the Contract provides that the volume of private practice may not exceed the specified ratio in any of the Consultant's clinical activities including inpatient, day-patient and outpatient.

The volume of practice refers to patient throughput adjusted for complexity through the casemix system. It does not include non-clinical activities, nor does it apply to time.

Where a particular activity is included in the measurement and calculation of public : private practice, both public and private work in this area must be included. Equally, where a particular activity is not counted, neither public nor private work may be included.

The Consultant will be advised on a timely basis if his or her practice is in excess of the 80:20 ratio of public to private practice in any of his or her clinical activities. An initial period of six months will be allowed to bring practice back into line but if within a further period of 3 months the appropriate ratio is not established (s)he will be required to remit private practice fees in excess of this ratio to the research and study fund under the control of the Clinical Director.

Section 20 of the Contract states that the Employer has full authority to take all necessary steps to ensure that for each element of a Consultant's practice, s(he) shall not exceed the agreed ratio.

Other relevant sections include Section 4 b), which states that

"both the Consultant and the Employer shall co-operate in giving effect to such arrangements as are put into place to verify the delivery of the Consultant's contractual commitments"

and Section 12 I), which requires the Consultant

"to participate in and facilitate production of all data/information required to validate delivery of duties and functions and inform planning and management of service delivery."

2. Implementation of measurement systems

Set out below are the measures required to implement the measurement of public private mix under Consultant Contract 2008. It should be noted that these apply to any Consultant – irrespective of specialty – holding Consultant Contract 2008 on a Type B, B* or C basis:

 A monthly HIPE compliance report is to be run profiling each individual's performance in relation to their contact. The report covers a rolling three month period, 6 months in arrears.

- b) The private practice of Consultants whose routine activity is not recorded on the HIPE e.g. radiology, pathology, must be monitored by using other hospital systems, such as Patient Administration or Laboratory systems.
- c) Where a Consultant is shown as being in excess of their specified contract limit during the reporting period, either in respect of in-patient or day case activity, the issue must be raised with the Consultant by their Clinical Director.
- d) The Consultant should immediately validate their data with the Clinical Director (or in their absence, the CEO/General Manager).
- e) HIPE counts patients in a very particular way, adjusted for complexity. For example, a Consultant may indicate that they did not bill one patient in intensive care and so that one patient should be counted as public work. However, HIPE could class an intensive care patient as being 'worth' more, e.g. 40 'Case-mix adjusted units'. It is the HIPE figure of 40 that is moved to the public total, when re-calculating the public/private mix. This data is provided by HIPE reports.
- f) If after validation there continues to be an excess of private practice, the Clinical Director and CEO/General Manager should review this and determine if there is a detrimental effect on the volume of public work. Each Consultant should be advised of the need to take positive action to reduce their level of private practice to the approved contractual ratio. While each Consultant is allowed a total of nine months for any one category (in-patients or day cases) to meet the requirements of the contract, the Consultant should be made aware of the extent to which they are compliant on a monthly basis. The period of adjustment is only allowed once for each category of patient.
- g) If the 9 month period of adjustment has expired, the remittance clauses must be invoked in relation to excess private earnings.
- h) Where the excess private practice is unavoidable and/or does not have a detrimental effect on public work, the clauses regarding remittance must still be invoked, where the period of adjustment has expired.
- i) Where the excess private practice is detrimental to public service, the Clinical Director and CEO/General Manager must also take action to address this situation, up to and including a restriction on further private practice until compliance exists.
- j) It is the duty of Consultant to validate their data and to provide information on income during a specified period. If this is not forthcoming, then the employer may estimate the amount of income and invoice accordingly.
- k) All decisions, adjustments and actions taken must be carefully recorded so that documentation can be reviewed when the process is subjected to audit.

3. Evaluating whether a Consultant is compliant with the Contract

Set out below are number of processes which may be used when evaluating whether a Consultant has complied with his/her specified ratio of public to private practice. These processes should be used prior to remittance of private fees to the research and study fund.

- a) Where the Consultant has not billed a patient categorised as a private patient that patient shall be counted as public only where satisfactory evidence has been provided by the Consultant that no fee resulted.
- b) Where the patient public or private status has changed the patient should be counted

as private only for the period during which they were categorised as private and vice versa.

- c) In the initial stages of contract implementation where the total patient volume in the three month period where the ratio is exceeded is 18 or less and the discounting of no more than 3 private patients would result in the Consultant complying with the ratio then the Clinical Director may authorise such discounting.
- d) Where clinical activity is coded under HIPE for a Consultant or Consultants in a particular setting or specialty the employer should ensure that such activity is taken into account for each Consultant recorded as being involved in the care of the patient.
- e) The formation and composition of Consultant teams are decided by the employer. A Consultant may only be a member of one team. Where the Consultant works as part of a team of Consultants the team ratio should be calculated by adding the ratios of the Consultants on the team together and dividing by the number of Consultants on the team. For example, a team of 7 Consultants where 5 have a ratio of 30% and 2 of 20% would have a team ratio of 27%. Type A Consultants should not form part of the calculation of the team ratio.
- f) In the initial stages of contract implementation, at the discretion of the employer, Consultants working as part of a team may exceed the team ratio by no more than 5 percentage points and should not do so on a sustained basis. For example, where the team ratio is 27%, individual Consultants must not exceed a ratio of 32% - even if the team as a whole is compliant.
- g) For those Consultants with joint appointments, with effect from 1st April 2010 for a period of 12 months only, data relating to the particular cohort of practice (inpatient, outpatient, daycase, diagnostic or other) from each of the sites to which the Consultant has a specified contractual commitment as set out in the Comhairle na nOspidéal / HSE letter approving the Consultant post may be aggregated. At the end of the 12 month period, satisfactory arrangements must be implemented to ensure that the requirement under the ratio is implemented in each site.

To calculate the CMU value using data from two or more sites, use the following formula:

- a. (Site 1 CMU value multiplied by the no. of discharges / daycases) + (Site 2 CMU value multiplied no. of discharges / daycases)
- Add all the discharges / daycases from all sites together.
- c. Divide the answer to Step 1 by the answer to Step 2 to obtain the aggregate CMU value.

Note that you cannot add inpatient to daycase data, daycase to outpatient or otherwise combine two different cohorts of practice.

- h) For those Consultants where the service has been reconfigured to create a single department under single management across multiple sites data relating to work in the particular cohort of practice (inpatient, outpatient, daycase, diagnostic or other) from each of the sites to which the Consultant has a specified contractual commitment as set out in the Comhairle na nOspidéal / HSE letter approving the Consultant post may be aggregated. Such reconfigured services are limited to the following:
 - a. Mid-West
 - b. Drogheda, Dundalk, Navan
 - c. Cavan Monaghan

Other locations may be added by the HSE at national level as reconfiguration progresses.

4. Further guidance on measurement of public and private practice

Set out below is a list of key documents relating to the measurement and organisation of Consultant public and private practice issued over the past two years:

- Department of Health and Children Circular No.1 of 1991 recirculated in October
- Department of Health and Children Circular No.5 of 1991 recirculated in October 2008;
- Sample Base ESRI template setting out 2006 private practice ratio, issued in August
- HSE HiPE Casemix Unit Guidance on Measurement of Public Private Mix issued August 2008
- ESRI Information note on measurement of Inpatient & Daycase Activity issued on 1st August 2008
- ESRI Explanatory Note on Individual Consultant Report issued on 1st August 2008
- ESRI Guidance to Consultants on reporting of HIPE Data issued on 1st September
- Consultant Contract 2008 Agreed Measurement systems for Public Private mix -31st July 08,
- Consultant Contract 2008 Management Guidance Vols I (25th July 2008), II (15th August 2008) and III (28th August 2008), Guidance on measurement of Outpatient and Diagnostic Activity – 29th September 08
- Template for monthly public private mix measurement report,

Each of these documents was circulated to Hospital Network Managers and other staff in 2008 / 2009 and may be obtained from same or from email: andrew.condon@hse.ie.

7

Public and private patients in Public hospitals

Guidance to health service management on the treatment of public and private patients

16th September 2009

Purpose of guidance

This guidance sets out revised arrangements for the processing and treatment of public and private patients arising from instructions issued by the National Director, National Hospitals Office, Health Service Executive (HSE) and the Department of Health and Children (DoHC). It reflects changes to the interpretation of eligibility legislation and the introduction and enforcement of Consultant Contract 2008.

These arrangements set out to ensure that persons attending public hospitals have access to services on an equitable basis – irrespective of whether they attend as public or private patients.

Please review procedures in your hospital and make any changes necessary to comply with these arrangements.

This guidance builds on and incorporates elements of a range of documentation relating to processing and treatment of public and private patients issued over the past two years. A list of relevant documents is included at Section 12.

Queries in relation to this document should be directed to: John Hennessy, HSE National Hospitals Office at email: john.hennessy@hse.ie or Andrew Condon, HSE Human Resources at email: andrew.condon@hse.ie

Table of Contents

1.	Common protocols applying to public and private patients	. 4
2.	Attendances at public and private clinics	. 4
3.	Common Waiting List for Outpatient Diagnostics and Treatment	. 4
4.	Additional Outpatient Diagnostics / Treatment clinics or sessions	. 4
5.	Common Waiting List is also a requirement of Consultant Contract 2008	. 4
6.	Private Outpatient Clinics must be held outside contracted hours	. 5
7.	Recording attendances at Private Outpatient Clinics on-campus	. 5
8.	Each Consultant's entitlement to private practice	. 6
9.	Consultant Contract Type A and private patients	. 8
10.	Semi-private patients	. 9
11.	Regulation of Public : Private practice under Consultant Contract 2008	. 9
12.	Measurement of public and private practice under Consultant Contract 2008	10
13.	Measurement of private outpatient activity under Consultant Contract 2008	10
14.	Aggregation of inpatient, outpatient, daycase and diagnostic data	10
15.	Aggregation of public private mix across multiple sites	11
16.	Ensuring compliance with Consultant Contract 2008 re private practice	11
17.	Reporting compliance with Consultant Contract 2008	12
18.	Regulation of Public : Private practice under Consultant Contract 1997	12
19.	Ensuring compliance with Consultant Contract 1997 re private practice	12
20.	Employer to make provision for off-campus facilities for outpatient private practice	13
21.	Charging for use of public facilities	13

1. Common protocols applying to public and private patients

Common protocols are to be applied to the management of public and private patients referred for outpatient diagnostics or treatment.

Should referrals from General Practitioners be permitted, such referrals must include both public and private patients without differentiation relating to public or private status.

2. Attendances at public and private clinics

Persons referred to Outpatients must be treated as public patients unless they are clearly identified as private on the initial referral documentation. If they are identified as private patients and wish to be treated privately, they must be referred to an appropriate private outpatient clinic.

No private patients may be called to public outpatient clinics.

Patients attending public Outpatient / Emergency Departments must never be asked whether they have private insurance or wish to be treated privately – for any reason.

Consultant Contract 2008 explicitly requires that Consultants do not charge private fees in respect of patients attending Emergency Departments in public hospitals or patients attending Public Outpatient Services in public hospitals. This includes Consultants performing diagnostic investigations or treatment on patients referred from public Outpatient / Emergency Departments.

3. Common Waiting List for Outpatient Diagnostics and Treatment

All patients – public or private – requiring diagnostic or treatment procedures following an outpatient consultation must be placed on a Common Waiting List if there is a waiting period for access to the procedure.

A Common Waiting List is one which includes all patients – irrespective of public or private status – awaiting a particular procedure.

Patients must be called from Common Waiting Lists regardless of public or private status:

- i) in order of clinical priority, followed by
- ii) length of waiting time.

4. Additional Outpatient Diagnostics / Treatment clinics or sessions

Any outpatient diagnostic or treatment services / sessions / clinics organised to meet demand must be open to both public and private patients called in order of clinical priority and length of waiting time.

Separate outpatient diagnostic or treatment services / sessions / clinics for private patients are not permitted within contracted hours or otherwise.

5. Common Waiting List is also a requirement of Consultant Contract 2008

Section 21 of Consultant Contract 2008 sets out the circumstances under which the Consultants employed under Consultant Contract 2008 may charge private fees in

relation to private patients undergoing diagnostic investigations, tests and procedures on an outpatient basis.

These are as follows:

- the volume of such private practice not exceeding the set ratio of public to private practice (a maximum of 30% for existing Consultants in employment when offer of Consultant Contract 2008 was made in July 2008, 20% for new appointees).
- all billing being processed by the Consultant in a manner that is satisfactory to the
 hospital and in the event that insufficient information is available for verification
 purposes recourse may be had to the measures provided for at Section 20 (d) and (e)
 of the Contract. Section 20 (d) notes that the Employer has full authority to take all
 necessary steps to ensure that for each element of a Consultant's practice, s(he)
 shall not exceed the agreed ratio.
- A common waiting list operated by the public hospital applying to both public and private patients undergoing diagnostic investigations, tests and procedures (including radiology and laboratory procedures) on an out-patient basis in public hospitals (including referrals from General Practitioners). Status on the common waiting list will be determined by clinical need only. The list will be subject to clinical validation by the relevant Clinical Director.

All outpatient diagnostics are included as regards the Common Waiting List. For example, outpatient diagnostic tests and procedures in cardiology, neurophysiology and gastroenterology.

6. Private Outpatient Clinics must be held outside contracted hours

Eligibility regulations give effect to legislation on the extent to which patients may avail of public or private services in the public health system. They are set out in a range of Department of Health Circulars.

These regulations state that private outpatient clinics may be held on the public hospital campus, however, such clinics must be held outside contracted hours.

Section 5 of Department of Health Circular No. 5 of 1991 states:

"Where there is a waiting list for outpatient treatment there can be no question of the patients being given preferential access to public clinics on the basis that they are private to the Consultant. A Consultant's private outpatients may be treated in a public hospital either:

- at a public clinic in accordance with their place on the overall waiting list for that clinic;
- or at a time agreed with the hospital authority, outside of the Consultant's public commitment."

7. Recording attendances at Private Outpatient Clinics on-campus

All persons attending private outpatient clinics on the hospital campus must be registered on the hospital information system in the same manner as those attending public outpatient clinics.

8. Each Consultant's entitlement to private practice

Taking account of the sections above, Consultants, depending on Type or Category of Contract may engage in private practice as set out below:

Consultant Contract 2008

Type A Consultants cannot engage in engage in privately practice. Professional medical/dental practice carried out for or on behalf of the Mental Health Commission, the Coroner, other Irish statutory bodies¹, medical/dental education and training bodies is not regarded as private practice. In addition, the provision of expert medical/dental opinion relating to insurance claims, preparation of reports for the Courts and Court attendance is not regarded as private practice.

ii) Type B Consultants who:

a. In the post they now hold were previously employed under Consultant Contract 1997, the Academic Consultant Contract 1998, Consultant Contract 1991 or as Regional Consultant Orthodontists retain an entitlement to off-site outpatient private practice identical to that of a Category I Consultant under Consultant Contract 1997.

This means that they may engage in outpatient private practice in private rooms so long as it does not include day case procedures requiring anaesthesia and subject to the Consultant fully discharging his/her aggregate 37-hour weekly standard commitment as required by the Employer. They may not — other than providing occasional consultations at the request of another Consultant — work in private hospitals or clinics of any type.

They may also engage in in-patient, day-patient, out-patient or diagnostic private practice as appropriate in hospitals or facilities operated by the Employer, as part of such activities that arise as part of the employment contract (e.g. home visits) and in colocated private hospitals on public hospital campuses. Such private practice may not exceed 30% (or a lower figure as specified in their Contract) of the Consultant's clinical workload in any of his or her clinical activities, including in-patient, day-patient and out-patient.

OR

b. Commenced employment in a permanent, locum or temporary post under Consultant Contract 2008 on a Type B basis They may engage in in-patient, day-patient, out-patient or diagnostic private practice as appropriate in hospitals or facilities operated by the Employer, as part of such activities that arise as part of the employment contract (e.g. home visits) and in colocated private hospitals on public hospital campuses. Such private practice may not exceed 20% of the Consultant's clinical workload in any of his or her clinical activities, including in-patient, day-patient and out-patient.

They have no entitlement to private practice off-site.

iii) Type B* Consultants are Consultants who were previously employed in a permanent temporary or locum capacity under Consultant Contract 1997, the Academic Consultant Contract 1998 on a Category II basis, Consultant Contract 1991 or as Regional Consultant Orthodontists when the contract was offered in July 2008.

¹ An indicative list of such bodies is available from the HSE Employers Agency, 63-64 Adelaide Road, Dublin 2, tel: 01 6626966, web: www.hseea.ie

They retain an entitlement to off-site private practice identical to that of a Category II Consultant under Consultant Contract 1997.

This means that they may engage in off-site private practice in private rooms, hospitals clinics or otherwise subject to subject to the Consultant satisfying the employing authority that he or she is fulfilling their contractual commitment to the public hospital(s) and such private practice being confined to periods outside the aggregate 37 hour weekly commitment and other scheduled commitments to the public service.

They may also engage in in-patient, day-patient, out-patient or diagnostic private practice as appropriate in hospitals or facilities operated by the Employer, as part of such activities that arise as part of the employment contract (e.g. home visits) and in colocated private hospitals on public hospital campuses. Such private practice may not exceed 30% (or a lower figure as specified in their Contract) of the Consultant's clinical workload in any of his or her clinical activities, including in-patient, day-patient and out-patient.

Type B* is not available to Consultants who were not in post at the time of the offer of Consultant Contract 2008 in July 2008.

iv) Type C Consultants may engage in off-site private practice in private rooms, hospitals, clinics or otherwise subject to the Consultant fully discharging his/her aggregate 37-hour weekly standard commitment as required by the Employer.

They may also engage in in-patient, day-patient, out-patient or diagnostic private practice as appropriate in hospitals or facilities operated by the Employer, as part of such activities that arise as part of the employment contract (e.g. home visits) and in colocated private hospitals on public hospital campuses. Such private practice may not exceed 20% of the Consultant's clinical workload in any of his or her clinical activities, including in-patient, day-patient and out-patient.

Consultant Contract 1997 / Academic Consultant Contract 1998

i) Category I Consultants must devote substantially the whole of their professional time to the public hospital. They may engage in off-site outpatient private practice in private rooms so long as it does not include day case procedures requiring anaesthesia and subject to the Consultant satisfying the employing authority that he or she is fulfilling their contractual commitment to the public hospital(s). They may not – other than providing occasional consultations at the request of another Consultant – work in private hospitals or clinics of any type.

They may also engage in on-site private practice subject to the requirement that a Consultant's overall proportion of private patients should reflect the ratio of designated private beds.

ii) Category II Consultants may engage in off-site private practice in private rooms, hospitals, clinics or otherwise subject to the Consultant satisfying the employing authority that he or she is fulfilling their contractual commitment to the public hospital(s).

They may also engage in on-site private practice subject to the requirement that a Consultant's overall proportion of private patients should reflect the ratio of designated private beds.

Consultant Contract 1991

i) Geographical Wholetime Consultants must devote substantially the whole of their professional time to the public hospital. They may engage in off-site outpatient private practice in private rooms so long as it does not include day case procedures requiring anaesthesia and subject to the Consultant satisfying the employing authority that he or she is fulfilling their contractual commitment to the public hospital(s). They may not — other than providing occasional consultations at the request of another Consultant — work in private hospitals or clinics of any type.

They may also engage in on-site private practice. The Consultant Contract 1991 does not specify any restrictions on same.

 Existing Wholetime Consultants may engage in off-site private practice in private rooms, hospitals, clinics or otherwise subject to the Consultant satisfying the employing authority that he or she is fulfilling their contractual commitment to the public hospital(s).

They may also engage in on-site private practice. The Consultant Contract 1991 does not specify any restrictions on same.

9. Consultant Contract Type A and private patients

Volume III, Section 5 of Guidance to health service management on the implementation of Consultant Contract 2008 stated:

"Consultants holding Contract Type A may treat private patients. While such Consultants may not charge fees for such services, the Contract Type held by the Consultant does not alter the patient's designation as a public or private patient.

Private patients continue to be liable for maintenance / accommodation charges when occupying private or semi-private accommodation."

This statement does not reflect the approach to this issue adopted by the Department of Health and Children since March 2009 and guidance on this issue is amended as set out below.

In line with the legislation relating to health service eligibility and access to public hospital services and related Department of Health Circulars, the determination of the public or private status of a patient must be specified on admission.

Patients admitted by a Type A Consultant are deemed to be public patients for the duration of their hospital stay irrespective of source of referral, any request they may make to be treated privately or subsequent transfer – after admission – to a Consultant entitled to engage in private practice.

Patients admitted by Type B, Type B*, Type C, Category I, Category II or other Consultants entitled to engage in private practice may be determined to be either public or private patients.

A patient identified as a private patient will continue be liable for the fees of all Consultants contractually entitled to charge fees involved in his or her care. The patient is considered to be availing of private Consultant services where available.

Private patients continue to be liable for maintenance / accommodation charges when occupying private or semi-private accommodation.

Consultants holding Contract Type A may treat such private patients although they may not charge fees for such services.

Two examples of how the public and private status of patients is to be managed are set out below:

Scenario 1

A Patient is admitted under a Type A Consultant and is subsequently transferred to a Type B / Type B* / Type C / Category I / Category II Consultant. The patient holds private health insurance which he or she wishes to use. The patient remains public for the duration of their stay in hospital as they were admitted by a Type A Consultant.

Scenario 2

A Patient is admitted under a Type B / Type B* / Type C / Category I / Category II Consultant, has private health insurance and is being billed by the Consultant. The patient is also being billed by the hospital for private accommodation as they are accommodated in a designated private bed. The patient is transferred to Type A Consultant.

The patient remains private to the hospital if accommodated in a designated private bed and remains eligible for private fees from other Type B, Type B*, Type C, Category I or Category II Consultants should they provide any treatment or diagnostic services. The Type A Consultant cannot charge the patient any fees.

10. Semi-private patients

Where a patient is

- admitted under a Type B / Type B* / Type C Category I / Category II Consultant;
- pays fees to a hospital for the provision of designated private accommodation and other services in addition to statutory charges; and
- such fees are retained by the Employer in their entirety rather than being remitted to the Consultant,

then the patient may be considered public to the Consultant. Such patients are termed 'semi-private' in some institutions.

11. Regulation of Public: Private practice under Consultant Contract 2008

Section 20 of the Consultant Contract 2008 deals with the regulation of private practice and the mechanisms for ensuring compliance with the 80:20 / 70:30 ratio of public to private practice.

It should be noted that ratios that differ from 80:20 public to private are held by Consultants in employment when Consultant Contract 2008 was offered in July 2008 and who remain in the post they occupied at that time. Such ratios are not available to any Consultant taking up post under Consultant Contract 2008 since that time.

Section 20 of the Contract provides that the volume of private practice may not exceed the specified ratio in any of the Consultant's clinical activities including inpatient, day-patient and outpatient.

The volume of practice refers to patient throughput adjusted for complexity through the casemix system. It does not include non-clinical activities, nor does it apply to time.

Section 20 of the Contract states that the Employer has full authority to take all necessary steps to ensure that for each element of a Consultant's practice, s(he) shall not exceed the agreed ratio.

Other relevant sections include Section 4 b), which states that

"both the Consultant and the Employer shall co-operate in giving effect to such arrangements as are put into place to verify the delivery of the Consultant's contractual commitments"

and Section 12 I), which requires the Consultant

"to participate in and facilitate production of all data/information required to validate delivery of duties and functions and inform planning and management of service delivery."

12. Measurement of public and private practice under Consultant Contract 2008

Set out below is a list of key documents relating to the measurement and organisation of Consultant public and private practice:

- Department of Health and Children Circular No.1 of 1991 recirculated in October 2008;
- Department of Health and Children Circular No.5 of 1991 recirculated in October 2008;
- Sample Base ESRI template setting out 2006 private practice ratio, issued in August 2008
- HSE HiPE Casemix Unit Guidance on Measurement of Public Private Mix issued August 2008
- ESRI Information note on measurement of Inpatient & Daycase Activity issued on 1st August 2008
- ESRI Explanatory Note on Individual Consultant Report issued on 1st August 2008
- · ESRI Guidance to Consultants on reporting of HIPE Data issued on 1st September
- 2008
- Consultant Contract 2008 Agreed Measurement systems for Public Private mix 31st July 08,
- Consultant Contract 2008 Management Guidance Vols I (25th July 2008), II (15th August 2008) and III (28th August 2008),
- Guidance on measurement of Outpatient and Diagnostic Activity 29th September 08
- · Template for monthly public private mix measurement report,

Each of these documents has been circulated to Hospital Network Managers in 2008 / 2009 and may be obtained from same or from email: andrew.condon@hse.ie .

13. Measurement of private outpatient activity under Consultant Contract 2008

Should Consultants engage in private outpatient practice on campus such practice will, like all other public or private activities undertaken on the public hospital campus, be subject to measurement as part of the 80:20 / 70:30 ratio of public to private practice under Consultant Contract 2008.

Measurement includes co-located hospitals on campus, private rooms on campus and private clinics on campus – with three exceptions. The exceptions are the private outpatient practice of existing Consultants in private clinics (as of 26th July 2008) on the campus of St James', Beaumont and Cork University Hospital.

14. Aggregation of inpatient, outpatient, daycase and diagnostic data

Appendix VII of Consultant Contract 2008 notes that the:

"Public Private Mix Measurement Group shall consider whether such activities can be aggregated to form a single 80:20 public:private ratio. However, this is subject to the

implementation of Clause 20(b) with effect from 1st September 2008, in the absence of any agreed alternative measurement arrangement by that date." (Appendix VII, Consultant Contract 2008)

Clause 20 b) of Consultant Contract 2008 states that:

"b) The volume of private practice may not exceed 20% of the Consultant's workload in any of his or her clinical activities, including in-patient, day-patient and out-patient." (Section 20, b) Consultant Contract 2008)

The Joint HSE / DoHC / IHCA / IMO Public Private Mix Group considered this issue in detail between July 2008 and January 2009 without reaching agreement. This means that that there should be no aggregation of inpatient, outpatient day-case or diagnostic data and the limit specified by the Contract should continue to apply to each of the Consultant's clinical activities separately.

15. Aggregation of public private mix across multiple sites

Aggregation of the Consultant's public private mix across multiple sites involves combining workload in two or more hospitals for an individual consultant (for example: in a situation whereby a consultant works in a largely elective hospital and a hospital with mostly emergency admissions).

Consultant Contract 2008 is not explicit on this issue and it was therefore considered by the Joint HSE / DoHC / IHCA / IMO Public Private Mix Group during 2009. In July 2009 the Group decided to refer the issue to the Chair of the Contract Implementation Group for a ruling. Further guidance will issue once a resolution has been arrived at. In the meantime, there should be no aggregation of public or private practice across multiple sites.

16. Ensuring compliance with Consultant Contract 2008 re private practice

Section 20 of Consultant Contract 2008 requires that the Consultant be advised on a timely basis if his or her practice is in excess of the 80:20 ratio of public to private practice in any of his or her clinical activities.

The date of 1st January 2009 is the earliest date that may be used when determining whether a Consultant's practise in excess of the specified ratio.

Should any aspect of a Consultant's practice be in breach of the ratio of public:private practice specified in their contract of employment, he or she should be advised of same by the Clinical Director / Employer.

In any event, the Consultant should receive written notification within at least 1 month of the issue being identified.

The written notification should:

- Note the ratio of public to private practice specified in that Consultant's contract;
- · Note the provisions of Section 20 of the Contract;
- State precisely where and to what extent the Consultant's practice is in excess of the specified ratio;
- Request that the Consultant meet with the Clinical Director / Employer to discuss how the matter will be resolved;
- Note that the 6 month period provided for at Section 20 e) of the Contract has now commenced.

Should the matter be resolved within the 6 month period no further action is required.

However, should any aspect of the Consultant's practice continue to be in excess of the specified ratio after 6 months have elapsed, the Consultant should be issued with written notification of same, required to meet with the Clinical Director, Hospital Manager / CEO and other relevant staff and a timetable determined for resolution of the matter within the following three months.

Section 20 provides that if, after a period of 6 months and a further period of 3 months, the appropriate ratio is not established, the Consultant will be required to remit private practice fees in excess of this ratio to the research and study fund under the control of the Clinical Director. Such fees are likely to be calculated as a proportion of the Consultant's private fees pro-rata to the extent to which the Consultant is in breach of the ratio. Further guidance will issue on this point.

17. Reporting compliance with Consultant Contract 2008

Each Consultant in the employment of the public health service – irrespective of whether they hold Consultant Contract 2008 or not - should be issued with a public private mix measurement report every month. This should document their activity in relation to inpatient, daycase, outpatient and diagnostic activity over the previous three months.

The report is also issued to the relevant Clinical Director and Hospital Manager / CEO for consideration and to facilitate action to ensure with Consultant Contract 2008.

An overall status report is also prepared for internal HSE monitoring and management purposes and monitoring. From the January 2009 reporting period this report is considered as informing decisions by Clinical Directors and managers on individual Consultant compliance on a contractual basis. It will be provided monthly to the HSE Board, the Department of Health and Children and will be available under FOI.

18. Regulation of Public : Private practice under Consultant Contract 1997

Section 2.9.3 of the Memorandum of Agreement attached to Consultant Contract 1997 – and the Academic Consultant Contract 1998 - states that:

"With regard to on-site private practice, a consultant's overall proportion of private to public patients should reflect the ratio of public to private stay beds designated under the 1991 Health (Amendment) Act which requires that all public hospital beds be classified as public, private or non-designated."

19. Ensuring compliance with Consultant Contract 1997 re private practice

Taking account of the above, should the proportion of private patients treated by a Consultant holding the Consultant Contract 1997 or the Academic Consultant Contract 1998 exceed the ratio of designated private beds, he or she should be advised of same by the Clinical Director / Employer.

In any event, the Consultant should receive written notification within at least 1 month of the issue being identified.

The written notification should:

- Note the ratio of public to private practice specified in that Consultant's contract;
- Note the provisions of Section 2.9.3 of the Consultant Contact 1997 / Academic Consultant Contract 1998:

- State precisely where and to what extent the Consultant's practice is in excess of the specified ratio;
- Request that the Consultant meet with the Clinical Director / Employer to discuss how the matter will be resolved;

Should the matter be resolved within a 6 month period no further action is required.

However, should any aspect of the Consultant's practice continue to be in excess of the specified ratio after 6 months have elapsed, the Consultant should be issued with written notification of same, required to meet with the Clinical Director, Hospital Manager / CEO and other relevant staff and a timetable determined for resolution of the matter within the following three months.

20. Employer to make provision for off-campus facilities for outpatient private practice

Consultant Contract 2008 states (at Section 21, Consultant Contract Type B, c)) that:

"Where a Consultant holding Contract Type B cannot be provided with facilities on the hospital campus for outpatient private practice the employer shall make provision for such facilities off-campus, on an interim basis, pending provision of on-campus facilities."

The nature of such provision is unclear and requires further discussion between health service employers at national level. Pending agreement on same, no local arrangements should be made.

21. Charging for use of public facilities

The Employer should have a policy regarding the use of public facilities by staff pursuing private business interests. While such a policy could provide for charges, the employer should be consistent in its application of charging — it should apply to staff equally and from a set date.

* * *